



**FIA Foundation**  
for the Automobile and Society

## **Financial Statements 2013**

**Company number 4219306**  
**Charity number 1088670**

**[www.fiafoundation.org](http://www.fiafoundation.org)**

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# Legal and Administrative Details

## Charity registration number:

1088670

## Company registration number:

4219306

## Registered and principal office:

60 Trafalgar Square, London, WC2N 5DS

## Trustees:

Ms M Amoni

Mr M D Angle (Treasurer)

Mr N Crow

Mr J Dawson

Mr C G rondeau

Mr B Gibbons

Mr A Gow

Mr E Jarrett (Company Secretary)

Mr T Keown (Chairman)

Mr C Macaya

Mr M Mosley

Mr B Perko

Mr G Stoker

Mr J Todt (ex officio, FIA President)

Mr T Yashiro

## Director General:

Mr S Billingsley (appointed 1 February 2014)

Mr D Ward (resigned 31 August 2013)

## Acting Director General:

Mr S Billingsley (1 September 2013 to 31 January 2014)

## Website:

[www.fiafoundation.org](http://www.fiafoundation.org)

## Social Media:

<https://twitter.com/FIAFdn>

<https://twitter.com/GlobalFuelEcon>

<https://www.facebook.com/makeroadssafe>

## Advisors:

### Bankers:

Barclays Bank Plc, Education and Charities Team, Corporate Banking, PO Box 858 Wytham Court, 11 West Way, Oxford, OX2 0YP

BlackRock – Institutional Cash Series JP Morgan House, International Financial Services Centre, Dublin 1, Ireland.

### Solicitors:

Herbert Smith, Exchange House, Primrose Street, London, EC2A 2HS

Eversheds LLP, One Wood Street London, EC2V 7WS

Sidley Austin LLP, Neo Building, Rue Montoyer 51, Montoyerstraat, B-1000 Brussels, Belgium

### Auditor:

Grant Thornton UK LLP, 3140 Rowan Place, John Smith Drive, Oxford Business Park South, Oxford, OX4 2WB

### Investment custodians:

JPMorgan Chase Bank, 125 London Wall, London, EC2Y 5AJ

### Investment managers:

Investec Wealth & Investment Limited 2 Gresham Street, London, EC2V 7QN

Morgan Stanley and Co. International Limited, 25 Cabot Square, Canary Wharf, London, E14 4QA

Sarasin and Partners LLP, Juxon House, 100 St Paul's Churchyard, London, EC4M 8BU

# Chairman's Statement

During 2013 the FIA Foundation once again played an influential role in developing and leading global policy on road safety and sustainable mobility. An important policy objective during the year was to establish and build support for including safe and sustainable transport in the UN's 'Post-2015' development agenda.

The 'Long Short Walk' was the campaign the Foundation created and funded to support the call for road safety to be included in the Post-2015 development goals. The campaign was officially launched during the UN Global Road Safety Week in May, when the Foundation was involved in organising events around the world. The campaign succeeded in capturing public attention, calling for safe and sustainable transport to be included in the new global agenda. It was an excellent example of coalition building, deploying resources strategically to unite organisations from diverse sectors behind a common objective.

Over the course of 2013, the Foundation emphasised a holistic vision for 'Safe, Clean, Fair and Green' mobility for all, in the context of the 'post-2015' agenda. This drew together advocacy on road safety, fuel economy and air quality. There were significant successes in promoting this vision with both fuel economy and road safety included in major UN reports, as part of the process of consultation and negotiation towards the development goals.

A particular strength of the Foundation is that our advocacy is closely connected to the real-world interventions supported through our grants programme, demonstrating to policy-makers that practical and affordable solutions exist. Our major partners - the FIA, iRAP and Global NCAP - are delivering projects in more than 80 countries to support the Global Plan of the Decade of Action for Road Safety. Other NGO partners such as the Asia Injury Prevention Foundation, the Eastern Alliance for Safe and Sustainable Transport and the Fundacion Gonzalo Rodriguez have had major influence in their regions of operation, working locally and nationally to catalyse road safety reforms.

This year, the Global Fuel Economy Initiative (GFEI) stepped up its focus on low and middle income countries. Around the world, the GFEI assisted countries in developing fuel economy policies. The GFEI also produced vital research in 2013, including a report indicating that more progress is needed on fuel economy particularly in non-OECD countries which are undergoing rapid motorisation.

Our environmental work is based on carefully constructed partnerships, with the Foundation playing its role as part of a larger team. It is an approach taken across all our areas of activity, including our support for motor sport safety. This reflects the Foundation's core principle that the challenges we face are best solved by organisations with different talents working together and sharing credit for success.

We have a particularly important partnership with the FIA, the original source of our funding. As we are an independent charity it has to be an arms-length relationship, but we share a common membership as well as important strategic objectives for road safety, environmental improvement and safe motor sport. Working through the FIA, the Foundation is supporting road safety and motor sport safety projects by many national automobile and sporting clubs around the world. We are working together to advocate road safety as a global health and development priority in the Post-2015 goals, and our member clubs are also active in promoting other programmes we support including iRAP, GFEI and the regional consumer crash tests supported by Global NCAP. We value the contribution made by the FIA President and three other senior FIA nominees on our Trustee Board.

The last year was a period of change in the leadership of the Foundation. The previous Director General, David Ward, moved on from his position after serving with great distinction for more than a decade. Following a comprehensive external selection and recruitment process, the Board of Trustees unanimously appointed Saul Billingsley as the new Director General. We are delighted at Saul's appointment and look forward to continued success under his leadership.

## Chairman's Statement

I would once again like to thank my fellow Trustees for their support and their commitment to ensure that the FIA Foundation continues to meet its charitable objectives. I would also like to thank the staff for the dedication and enthusiasm which they bring to the Foundation's wide range of activities.

A handwritten signature in black ink, reading "Tim Keown". The signature is written in a cursive style with a large, sweeping initial "T".

Tim Keown  
Chairman,  
FIA Foundation

# Trustees' Report

## The Strategic Report

The Trustees present their report on the activities and results for the year ended 31 December 2013. This report will outline some of the highlights of the year including the progress made against objectives, the new challenges being undertaken and the goals being set for the future to achieve the aims of the FIA Foundation.

### Review of Activities

Progress on main activities and projects undertaken during the reporting period are detailed below. Further details are available from the Foundation secretariat.

In 2013 the FIA Foundation has continued to support and develop road safety and environmental programmes that are making a real and measurable impact. A particular focus has been the advocacy aimed at ensuring that safe and sustainable mobility is included in the new global Sustainable Development Goals. The Foundation continues to concentrate the majority of its resources on multi-year co-operation with a few key strategic partners and programmes and has continued to strengthen and build upon its governance and evaluation process.

#### Road safety partnerships

Our major road safety partners (with whom we have five year €1 million annual grant agreements) are the FIA's 'Action for Road Safety' initiative, International Road Assessment Programme (iRAP), and the Global New Car Assessment Programme (Global NCAP). Other road safety partners include the Gonzalo Rodriguez Foundation, the Asian Injury Prevention Foundation, and the Eastern Alliance for Safe and Sustainable Transport. The Foundation also plays a leading role as a donor to the World Bank's Global Road Safety Facility and as a leading member of the United Nation's Road Safety Collaboration. In addition we are continuing our work to raise additional resources through the Road Safety Fund which aims particularly to assist non-governmental organisations active in road traffic injury prevention.

All these partnerships are closely aligned with the Global Plan of the UN Decade of Action and its five pillars promoting management capacity, safer roads, safer vehicles, safer road users and post-crash response. In its advocacy for global road safety, the Foundation has continued to support the Commission for Global Road Safety chaired by Lord Robertson of Port Ellen and the Make Roads Safe campaign.

#### FIA 'Action for Road Safety'

The Fédération Internationale de l'Automobile (FIA) 'Action for Road Safety' initiative is enabling automobile clubs across the world to contribute road safety programmes and much needed national campaigning to support the United Nations Decade of Action for Road Safety. With support from the Foundation, dozens of FIA member clubs have been able to develop road safety pilot projects, often in collaboration with police enforcement authorities. With strategic coordination from the FIA's global mobility team, clubs also participated in the 'Long Short Walk' advocacy campaign during 2013, promoting both pedestrian safety and the inclusion of road safety within the Post-2015 goals.

#### iRAP

The International Road Assessment Programme is now active in more than 80 countries and its focus on the need for a minimum three-star safety rating on all roads is beginning to be accepted with the major development banks. The FIA Foundation's long term commitment has continued to enable iRAP to expand its work and to begin to attract additional sources of financial support, including from Bloomberg Philanthropies via the Global Road Safety Facility and from several development banks.

#### Global NCAP

The Foundation's backing of the Global New Car Assessment Programme has been enabling independent crash tests to become established in Latin America and Asia, for the first time providing consumers in rapidly motorising regions with accessible safety information. Work has begun to establish a programme for India which is expected to be of critical importance for vehicle safety. As with iRAP, Global NCAP seeks to place knowledge about road safety in the hands of the public and policymakers, allowing for informed choices on investment decisions on safety to reduce injuries and fatalities.

#### Commission for Global Road Safety

The support provided for the Commission for Global Road Safety and the Make Roads Safe campaign was in 2013 aimed at advocacy calling for road safety to be included in the new global development goals which will replace the Millennium Development Goals when they expire in 2015. Make Roads Safe launched the 'Long Short Walk' which successfully mobilised key stakeholders, automobile clubs, NGOs and members of the public worldwide to campaign for road safety to become a development priority in the new global agenda.

# Trustees' Report

## The Strategic Report

The Commission also launched a new Make Roads Safe report 'Safe Roads for All: a post-2015 agenda for health and development' at a high level event in St. Petersburg during UN Global Road Safety Week. HRH Prince Michael of Kent, Lord Robertson of Port Ellen, Michelle Yeoh, and FIA President Jean Todt took part in the Commission's Policy Forum which launched the report. The report included a proposed target for road injury reduction to be included in the new development goals.

The campaigns and advocacy push achieved some notable breakthroughs during the year. Road safety was included by the UN Secretary General in his post-2015 recommendations report of 2013. The Long Short Walk was featured by the UN at a special event during the opening of the UN General Assembly in September. Zoleka Mandela, who had been playing a leading role with the Mandela family in the Long Short Walk campaign, was invited by the UN to host the event which took place at UNICEF headquarters. High profile figures such as the Jamaican Prime Minister Portia Simpson Miller and Olympic Champion Shelly-Ann Fraser Pryce joined members of the Mandela family in a further campaign event during the UN General Assembly. This was complemented by, and closely coordinated with, the FIA Foundation advancing road safety in a 'Safe, Clean Fair and Green' agenda for sustainable transport. By the end of the year, road safety had been included in the main discussions among the group of Governments meeting at the UN to draw up recommendations for the new goals. This provides a solid platform to build on the advocacy through 2014.

### The Road Safety Fund

The Road Safety Fund has been established by the World Health Organization and the FIA Foundation as an international fundraising arm of the UN Decade of Action for Road Safety. All management costs of the Fund are provided as a charitable activity by the FIA Foundation. A range of interventions and programmes financed by donors were supported through the Fund in 2013.

### Environmental partnerships

The major environmental partnerships and initiatives of the Foundation are the Global Fuel Economy Initiative (GFEI) and the Partnership for Clean Fuels and Vehicles (PCFV). In the GFEI the Foundation is a partner with the UN Environment Programme, the International Transport Forum and the International Energy Agency and is providing both intellectual leadership and technical support to governments seeking to reduce vehicle fuel consumption and to combat climate change. The GFEI made significant progress in 2013, reaching a point where it is actively working on fuel economy policy in a further 20 countries. Highlights of the GFEI work-plan included: the launch by the Chilean Government of Latin America's first fuel economy labelling system; the International Fuel Economy Conference in Tbilisi; the GFEI's Global Networking meeting in Paris bringing together policy experts from Asia, Africa, Latin America, Eastern Europe and the South Caucasus; a key report from the GFEI indicating that more progress on fuel economy is needed, particularly in non-OECD countries; and a further working paper analysing the \$2 trillion possible savings from fuel economy improvements globally. GFEI also made key submissions to the UN's post-2015 consultations contributing both to the FIA Foundation's 'Safe Clean Fair and Green' agenda and as a 'high impact' member of the UN's Sustainable Energy for All initiative. GFEI has played a major role in UN post-2015 discussions on both sustainable transport and sustainable energy.

The Foundation is an active member of the Partnership for Clean Fuels and Vehicles, the UN-led partnership which was responsible for successfully eliminating leaded petrol with major global health and social benefits. Further progress has been made on the PCFV's new campaign to reduce sulphur content in fuel, which has a severe impact on air quality. Countries such as Serbia, Namibia and Uruguay have reduced sulphur levels with others moving towards the PCFV's target for fuels of 50 parts per million, and improved vehicle emissions standards.

### Motor sport safety and sustainability

The Foundation continues its partnership with the FIA Institute for Motor Sport Safety & Sustainability, to which it is the major donor. Medical advances, technical development and comprehensive training at all levels are core parts of the Institute's mission to ensure safety and sustainability of motorsport.

The Institute has developed a range of initiatives over the year, which include: to further improve medical training and practice the Institute launched a Medical Accreditation Programme for National Sporting Authorities (ASNs); in conjunction it has also worked with extrication experts to improve and standardise life-saving extrication procedures to remove drivers from crashed cars; and it has advanced its environmental accreditation programme during the year.

# Trustees' Report

## The Strategic Report

Further highlights include:

- Conducting ground-breaking research into new roll-over protection systems for competition rally cars;
- Helping Ford develop the single-seater race car design for the re-launch of the Formula Ford Championship. The result was a chassis that matches the safety levels of a Formula One racer — for a fraction of the cost;
- Working with Formula One teams to develop a new side impact system that will be on all cars in 2014;
- Developing an in-ear accelerometer for use by racing drivers to measure acceleration across three axes and which continuously captures data about the forces acting on a driver's head. The data will be delivered in real time and provide vital information for trackside; and
- Continuing its research into improving cockpit safety for drivers in open wheel race cars

### The Motor Sport Safety Development Fund

The Fund activities are split into four main areas, all of which fall under the Institute's Education Programme:

- Officials Safety Training Programme (OSTP)
- Young Driver Safety Programme (YDSP)
- Sustainability Programme (SP)
- Medical Programme (MP)

Progress was made in each of the four areas and ASNs from a range of new countries including Kazakhstan, Qatar, San Marino, Thailand, Indonesia and Gabon have received funds for initiatives to develop the grass roots of motorsport. Projects included safety training for officials and young drivers alongside a range of projects to develop environmental best practice.

### Social Media

The FIA Foundation utilises social media as a core part of its communications activities. Twitter and facebook are the primary channels. They have enabled the FIA Foundation to communicate and engage with organisations and individuals in order to meet both advocacy and programmatic objectives. Through social media, the Foundation has been able to target its communications effectively and also connect with a wider audience. Communications on social media are managed with appropriate diligence and care. They are controlled by the Director of Communications and Director General to ensure that the Foundation's objectives are met and risks managed.

Links to our sites are:

Twitter: <https://twitter.com/FIAFdn>  
Twitter (GFEI): <https://twitter.com/GlobalFuelEcon>  
Facebook: <https://www.facebook.com/makeroadssafe>

# Trustees' Report

## The Strategic Report

### 2014 Objectives

The FIA Foundation will support its key strategic partners in 2014 so that they can continue to develop and meet their objectives.

Our major advocacy activity will be to build upon progress made in influencing the policy process as Governments at the United Nations formulate the new agenda on global sustainable development.

In 2015, the Millennium Development Goals (MDGs) will reach their target year. The MDGs have shaped international priorities and global development financing decisions for more than a decade. The UN in 2014 will further advance the international discussion on the replacement for the MDGs, the proposed Sustainable Development Goals (SDGs). Governments, meeting at the UN will put forward recommendations in September 2014 for a new set of SDGs. The process to negotiate the new goals will then accelerate from that point onwards into the next year.

The Foundation, working with our road safety and environmental partnerships, will press for road safety and sustainable transport to be included in these 'Post-2015' global development goals.

Key activities and advocacy campaigns will be focused on:

- The presentation of the Foundation's Post-2015 Agenda for safe sustainable mobility – 'Safe, Clean, Fair and Green' – at key meetings of the United Nations;
- Expert-led policy initiatives in partnership with recognised international development organisations to support input into the global consultations over the new development agenda;
- Global campaigns and advocacy activities with key partners, stakeholders and outreach to new organisations. This will include FIA member clubs, NGOs, governments and international agencies. Much of this will be focused on 'MY World' the UN's survey and campaign for the new goals. It will also link with the progress made with the Long Short Walk campaign.
- Advocacy opportunities will also be exploited in work with the WHO, UN Road Safety Collaboration and Commission for Global Road Safety. This will include a 2014 Decade of Action Policy and Donor Forum, and expected UN debate and Resolution on Road Safety.

With its focus on sustainable transport, pedestrian safety and protection of vulnerable road users, this advocacy push also draws in key elements of the environmental agenda – calling for safer, cleaner, healthier and greener mobility. A new policy agenda will be drafted and presented to reflect this.

Further development of the Global Fuel Economy Initiative will also take place in 2014. The GFEI will provide fuel economy support and development with additional countries. Key research and engagement initiatives, such as a policy forum for the Caribbean ICOM will be undertaken. The GFEI will also further develop its linkages with the UN's Sustainable Energy for All initiative for policy input on vehicle fuel economy for the Post-2015 agenda. The Partnership for Clean Fuels and Vehicles will be supported to further advance its new programme focusing on the reduction of sulphur levels in fuel and tackling diesel emissions.

As 2014 will be the final year of funding under the MSSDF, the FIA Institute will be seeking to build upon the excellent legacy established so far. Broadly, it will do this by continuing to support existing and new grass-roots projects, as well as encouraging ASNs to adopt good practices by aligning to the Institute's best practice frameworks. In addition, other key activities will include:

- Continuing the Young Driver Excellence Academy, and in particular the successful regional selection process, which provides opportunities for drivers from every ASN to receive world-class training and education whilst also competing for a place on the main Academy.
- Implementing a range of new Medical Programme initiatives, including FIA Institute-approved training and certification programme for extrication and the development of a basic medical training curriculum.
- Launching the FIA Institute's new online Carbon Management portal to help motor sport stakeholders reduce and manage their emissions.

# Trustees' Report

## The Strategic Report

### Financial Review

#### Summary of results

	2013			2012		
	Unres- tricted funds € 000's	Res- tricted Funds € 000's	Total € 000's	Unres- tricted funds € 000's	Res- tricted Funds € 000's	Total € 000's
<b>Income:</b>						
Voluntary income (donations received)	-	924	924	-	482	482
Investment Income	7,735	260	7,995	6,812	559	7,371
Income from charitable activities (grants received)	-	1	1	-	559	559
<b>Total Income</b>	<b>7,735</b>	<b>1,185</b>	<b>8,920</b>	<b>6,812</b>	<b>1,600</b>	<b>8,412</b>
<b>Expenditure:</b>						
Costs of managing investments	1,541	12	1,553	1,581	22	1,603
Charitable Activities: Safety, environment and mobility	6,514	1,897	8,411	6,484	1,934	8,418
Motor Sport Safety	2,023	10,355	12,378	2,052	11,873	13,925
Memberships and Affiliations	150	-	150	190	-	190
Representational Activities and external communications	783	-	783	741	-	741
Governance costs	730	-	730	662	-	662
<b>Total costs</b>	<b>11,741</b>	<b>12,264</b>	<b>24,005</b>	<b>11,710</b>	<b>13,829</b>	<b>25,539</b>
Net outgoing resources for the year	<b>(4,006)</b>	<b>(11,079)</b>	<b>(15,085)</b>	<b>(4,898)</b>	<b>(12,229)</b>	<b>(17,127)</b>

The Foundation's unrestricted activities are primarily funded by the returns achieved by the Investment portfolio. The results for the year are pleasing with income increasing by 6% during the year. This is due to the asset allocation decisions of our investment managers, with a focus on investment in high quality assets with strong historical performance and good dividend yields.

Donations have significantly increased for the Road Safety Fund in 2013 following a concerted effort by the Foundation's secretariat to identify potential donors and secure additional funding.

Income from grants received has fallen following the finalisation of the eSafetyAware! and Global Fuel Economy Initiative Outreach and Support and Research Programmes during the year ended 31 December 2012. No new grant agreements were entered into during the year.

Expenditure by is reviewed by charitable activity and cost category later in this report.

#### Reserves policy and management

The long term objective of the Trustees is to "preserve the capital base in real terms for as long as is practicable whilst meeting the needs of the beneficiaries at a sustainable level".

To achieve the objective of preserving the capital base the Foundation aims to ensure that the level of unrestricted reserves is equal to the expected growth of the original donation from the FIA once the Consumer Price Index for Europe is applied. At the year end the gap between the two values was €51 million. The Trustees will continue to monitor the level of reserves with a view to further reducing the gap and hence ensuring the long term viability of the Foundation.

The Foundation has reviewed the annual level of expenditure and anticipates that current expenditure levels of approximately €12 million per year in total (a drawdown of approximately 3% of total investment assets), rising by inflation is not excessive and will enable it to continue to meet the needs of beneficiaries for the foreseeable future.

# Trustees' Report

## The Strategic Report

The investment policy described below has been formulated as a result of the aim of the reserves policy. Therefore, the majority of the reserves have been invested in assets which are used to generate incoming resources to fund grants, internally managed projects and support costs. The expected return is 3%.

The Foundation also holds a proportion of its reserves in cash. Since June 2006 the investment managers have been set an annual withdrawal target which increases by the Consumer Price Index for Europe annually. The managers are able to manage the portfolio on a total return basis and may therefore draw down capital to meet the income target, but they must also meet a capital growth target. With this approach, volatility in short term income should not impact on expenditure. The policy should also ensure that the Foundation is able to continue in its current manner should unforeseen events arise.

The Trustees have agreed to hold cash balances of a minimum of €9 million, which equates to approximately one year's programmes expenditure. The cash can be held by either the Foundation or by the Investment managers. This policy facilitates cash flow and helps prevent a forced sale of assets during periods of poor investment returns.

At the end of each year the Foundation assess the level of cash balances held (cash at bank and as part as of the investment portfolio) and outstanding commitments to determine the amount which will be requested from the portfolio during the following year. Cash balances held were as follows:

Cash balances	2013 €000's	2012 €000's
Cash at Bank	€ 18,067	€ 13,376
Cash held as part of the investment portfolio	€ 18,687	€ 34,901
<b>Total</b>	<b>€ 36,754</b>	<b>€ 48,277</b>

Cash balances held at the year end comply with the reserves policy of holding a minimum of €9 million.

As the Foundation has sufficient internal cash balances to fund 2014 proposed expenditure, the requested draw down from investment managers for the year ended 31 December 2014 as been set at €6 million. This will be used to fund the first grant payments of 2015. It is hoped that by allowing each manager to retain additional funds the gap between the market value of the portfolio and the value of the portfolio after increasing the additional donation for European Inflation, will be further reduced.

At 31 December 2013 reserves were as follows:

Reserves	2013 €000's	2012 €000's	Percentage increase/ (decrease)
Unrestricted Funds			
- Designated Funds	472	406	16.3%
- Revaluation reserve	42,115	22,976	83.3%
- General Funds	316,224	299,273	5.7%
	<b>358,811</b>	<b>322,655</b>	<b>11.2%</b>
Restricted Funds	<b>9,856</b>	20,143	(51.1)%
<b>Total</b>	<b>368,667</b>	<b>342,798</b>	<b>7.5%</b>

Restricted funds are expected to decrease during 2014. At the year-end €9,442,000 (2013: €19,925,000) of restricted funds related to the Motor Sport Safety Development Fund. It is anticipated that the fund will be fully drawn down by 2015, as originally intended.

# Trustees' Report

## The Strategic Report

### Investment policy and performance

The performance of the Investment portfolio is critical for the continued success of the Foundation and its ability to continue to fund grants.

### Investment policy

The FIA Foundation has the power to deposit or invest funds not immediately required for its purposes in, or upon, such investments, securities or property as the Trustees may think fit. The Trustees have the power to delegate the management of investments to a financial expert but must review the performance of the investments regularly.

The principle objective of the investment policy is to seek total return in the long term to provide for real increases in annual expenditure while preserving the charity's capital base in real terms. This is to balance the needs of both current and future beneficiaries and therefore the assets are invested for long term returns rather than to maximise short term income.

The Foundation's policy is that all investments are externally managed by investment managers appointed by the Board of Trustees. The Foundation's investments were held under the safe custody of JPMorgan during the year.

The current investment managers of the Foundation are Investec Wealth and Investment Limited (Investec), Morgan Stanley and Co. International Limited (Morgan Stanley) and Sarasin and Partners LLP (Sarasin).

Credit Suisse (UK) Limited and Credit Suisse Securities (Europe) Limited (Credit Suisse) announced their purchase of Morgan Stanley in March 2013. Management of the Foundation's assets moved to Credit Suisse on 30 May 2014. The Morgan Stanley team who managed the Foundation's assets have transferred to Credit Suisse.

In March 2014 the Board of Trustees undertook a review of custodial arrangements following a number of operational difficulties. On 2 April 2014, the Board terminated the custodial agreement with JP Morgan and elected to pass custody to the Investment Managers. Custodial services are provided by all of our managers as part of the management fee already paid, and this change will realise a saving of approximately €100,000 per annum and should eliminate any operational difficulties. The transfer of custodial services was completed for Investec and Sarasin on 16 May 2014, and for Credit Suisse on 30 May 2014.

The investment policy adopted by the Investment Committee and Board of Trustees has been incorporated into the Statement of Investment Principles, which has been distributed to each investment manager and the Foundation's custodian, JPMorgan.

Investment managers have discretion to make all asset allocation decisions in order to achieve the following investment objective, as stated in the Statement of Investment Principles:

*"The Trustees' investment objective is to produce an annual income of the order of €10 million per annum, net of management charges and any irrecoverable tax, whilst maintaining the capital value of the fund in real terms over the long term. By "in real terms" it is meant that the capital value of the fund needs to increase broadly in line with the Consumer Price Index (CPI) for Europe"*

Due to inflation the annual income requirement for 2014 will be approximately €12 million.

Performance of the managers is assessed by comparing the portfolio returns of each manager on a rolling basis. The results are reviewed by the Investment Committee on a quarterly basis.

Investment managers are able to charge fees which they deem to be fair as their performance is assessed by considering capital appreciation net of fees. Fee levels are closely monitored on a quarterly basis by the members of the Investment Committee and fees which are deemed excessive are discussed with the investment managers.

A review of investment policy was undertaken in 2013. Following this review, investment strategy will be reviewed by the Investment Committee and the Board of Trustees annually.

Investment managers are permitted to use derivatives to ameliorate the risk associated with holding shares in different currencies, and as a stop loss on equity positions within agreed limits. The managers have discretion regarding the level of derivatives that can be used but they must comply with HM Revenue and Customs guidelines. Currently derivatives take the form of forward currency contracts or options.

# Trustees' Report

## The Strategic Report

### Investment performance

The performance of each manager is assessed against the targets laid down in the Statement of Investment Principles, on a total returns basis. During the year all managers met the cash withdrawal and growth targets.

A summary of the performance of investment assets is provided below:

	2013			2012		
	Unres- tricted funds € 000's	Res- tricted Funds € 000's	Total 2013 € 000's	Unres- tricted funds € 000's	Res- tricted Funds	Total
Value of Investment assets	338,074	10,218	348,292	302,938	20,936	323,874
Realised gains on investment assets	7,795	(107)	7,688	7,655	(21)	7,634
Unrealised gains/(losses) on investment assets	33,535	(269)	33,266	25,991	(426)	25,565
Withdrawals during the year	10,580	10,751	21,331	14,427	8,000	22,427
Percentage increase/ (decrease) in value of assets (after withdrawals)	11.6%	(51.2)%	7.5%	8.4%	(27.1%)	5.1%
Investment Income	7,735	260	7,995	6,812	559	7,371
Income yield	2.3%	2.5%	2.3%	2.3%	2.7%	2.3%
Accrued income due	519	15	534	595	180	775
Investment manager fees	1,458	12	1,470	1,487	22	1,509
Fee levels charged	0.4%	0.3%	0.4%	0.4%	0.3%	0.4%

The increase in the Foundations unrestricted assets of 11.6%, after cash withdrawals, was in line with general market increases and was a positive and pleasing result. Both income and fee levels are in line with the expectations.

All asset allocation decisions are taken by our investment managers. Diversification is by asset class, investment manager and investment style.

At 31 December 2013, the asset allocation of our investments was:

Investment	2013		2012	
	Amount €000's	Percentage	Amount €000's	Percentage
Listed equity investments	€ 257,873	74.0%	€ 207,234	64.0%
Fixed and variable interest stocks	€ 47,288	13.6%	€ 59,200	18.3%
Alternative investments	€ 7,574	2.2%	€ 5,356	1.7%
Property funds	€ 9,176	2.6%	€ 8,090	2.5%
Investment Properties	€ 7,694	2.2%	€ 9,093	2.8%
Cash	€ 18,687	5.4%	€ 34,901	10.7%
Total	€ 348,292	100.0%	€ 323,874	100.0%

The Foundation has significant exposure to foreign currency due to its globally diversified portfolio. Currency hedging facilities are utilised where investments are not held in Euro. The unrealised gain on forward contracts at the year end was €701,000 (2012: unrealised gain €516,000). This level of derivatives is representative of their use during the year. Sarasin used Options during a period to protect the portfolio. The market valuation of options at the year end was €54,000 (2012: €8,000).

# Trustees' Report

## The Strategic Report

The global allocation of our investments was:

Investment	2013		2012	
	Amount €000's	Percentage	Amount €000's	Percentage
Europe	€ 148,848	42.7%	€ 140,542	43.4%
UK	€ 53,269	15.3%	€ 48,860	15.1%
North America	€ 120,894	34.7%	€ 117,778	36.4%
Asia, Pacific and other countries	€ 25,281	7.3%	€ 16,694	5.1%
Total	€ 348,292	100.0%	€ 323,874	100.0%

During the year the Foundation sold one of its investment properties during the year realising a gain, after expenses, of €27,000. A desk-top valuation of the remaining Investment Property was undertaken by Montagu Evans, Chartered Surveyors as at 31 December 2013. Investment properties are included in note 13. The resulting unrealised gain for the year of following this valuation was €14,000 (2012: €630,000).

Restricted fund investments relate to the Motor Sport Safety Development Fund. The original donation, received in 2008, of €38,667,000 was invested in fixed income products on a 6 year timescale. The last holding matured during May 2014. The Motor Sport Safety Development Fund investment mandate was withdrawn from Sarasin on 2 June 2014. All cash balances have been transferred to the Foundation for distribution to grant recipients. It is expected that the fund will be fully distributed by 2015, as originally intended.

### Charitable Activities

The Foundation is primarily a grant making organisation, although it does manage its own advocacy and research programmes.

#### Grant making and monitoring policy for unrestricted funds

The FIA Foundation invites applications for grants from organisations which it considers to be appropriate strategic partners. As the result of a Strategic Review conducted in 2011 the Foundation no longer accepts unsolicited applications. Applications are considered by the Programmes Committee which makes recommendations to the Board of Trustees.

The Foundation has developed Activity Evaluation Criteria to evaluate the grant recipients' performance on an annual basis, and to guide the Foundation's future funding decisions and priorities. Evaluations are undertaken annually. The Activity Evaluation Criteria are as follows:

- **Resource mobilisation:** assessing the additional financial resources mobilised both directly and indirectly as a consequence of the Foundations financial support to the activity;
- **Partnership mobilisation:** accessing the number of additional stakeholders, communities or sectors that become involved, or influenced by, the activity.
- **Innovation effects:** assessing those characteristics of the activity that develop new applications, experience, policies, research, or technologies that can be applied elsewhere;
- **Sustainability:** assessing the capacity of the activity to become financially and operationally self-sufficient over the medium and long term, or which generate lasting effects after its completion;
- **Impact effects:** assessing both direct and indirect impacts of the project in terms of end results such as fatality/injury reductions rates, seat belt usage, reduced vehicle emission, increased public awareness, or similar metrics and measurable outcomes.

The aim of the evaluation is to assist our annual and multi-annual grants beneficiaries to meet their activity goals and our charitable objectives. An independent expert, Ms K McMahon, supports the Foundation with this process. The Foundation may suspend payment of all or part of any annual grant instalment if the recipient fails to receive a satisfactory evaluation on an annual basis. During the 2013 evaluations all multi-year recipients received a satisfactory evaluation and hence the third year of funding will be made available in 2014.

# Trustees' Report

## The Strategic Report

### Grant making policy for the Motor Sport Safety Development Fund

A Management Committee, made up of Mr N Crow, Mr C Gracia, Mr M Mosley, Mr M Schumacher and Mr J Todt exists to consider applications.

Due to their expertise in the area of motorsport, day to day running of the Motor Sport Safety Development Fund is carried out by the FIA Institute for Motor Sport Safety and Sustainability (The Institute).

All funding applications are submitted via the Institute's secure funding portal during a four-week period in September each year. ASNs are able to submit up to two applications under the three safety programmes during each funding cycle. Funding applications are required to meet a range of funding criteria, and in particular need to demonstrate an alignment, or an intention to align, to the relevant best practice frameworks. It was intended from the start that the Motor Sport Safety Development Fund would be fully expended over 5 to 6 years and it is likely that this objective will be met by the end of 2015.

The Institute is responsible for assessing the applications and making recommendations to the Fund Management Committee. The Fund Management Committee meets in November or December each year to consider the recommendations. For the applications that are approved, each recipient is required to enter into a grant agreement with the Institute. Upon the successful execution of the agreement and the fulfilment of any grant conditions, the recipient is paid the first 40% of the grant. The recipients are then required periodically to report progress, and upon the approval of these reports, subsequent grant payments are made. Each year, a small number of recipient projects are selected for a detailed audit and evaluation. To date, audits have been carried out in 2011 for the Singapore ASN in relation to their 2010 Officials Safety Training Programme activity; in 2012 for the Costa Rican ASN's 2011 Young Driver Safety Programme and the Finland ASN's 2010 Facility Improvement Programme project and in 2013 for 2012 Officials Safety Training Programmes in Tanzania and Sri Lanka, and 2012 Young Driver Safety Training Programmes in China, South Korea and the USA.

For the September 2013 applications round, funding was available under the Officials Safety Training Programme (€125,000 funding cap), Young Driver Safety Programme (€100,000 funding cap) and Sustainability Programme (€50,000 funding cap).

It was agreed that the priority for the 2013 applications round should be to target those ASNs that had not yet received any funding. Funding criteria continued to reflect this aim, with those ASNs who had already received €250,000 or above in previous funding rounds no longer eligible to apply for funding, with the exception of the Sustainability Programme, which was opened up to all ASNs, to encourage take up. ASNs that had received €75,000 or less in grant funding to date were able to apply for up to two grants per annum. ASNs that had received more than €75,000 but less than €250,000 to date were able to apply for one grant per annum.

Funding relief for low and middle income countries was maintained at 80% and 70% respectively to try and assist those ASNs who find it difficult to contribute to project costs. Furthermore, upon request, the FIA Institute agreed to consider reclassification of ASNs from high and middle-income countries where the economic situation of the ASN does not match that of the country.

### Grant making policy for the Road Safety Fund

Grants are made by the Secretariat, with approval from the co-Chairmen and the Expert Advisory Committee of the Fund, which includes one FIA Foundation Trustee. The Committee meets at least once a year. All Fund activities are reported to the main Programmes Committee of the Foundation.

Grants are split between the small grants programme, directed grants and Foundation funded grants. Donations received with no donor imposed conditions are allocated to the small grants programme. The directed grants programme receives donations which have donor imposed restrictions. In these cases the donors request that the funds are directed to named recipients for specific purposes. These two categories of grant must meet the same Activity Evaluation Criteria as grants from unrestricted funds and be consistent with the objectives of the Global Plan for the Decade of Action for Road Safety. Foundation funded grants follow the Foundation grant making policy, above.

# Trustees' Report

## The Strategic Report

### Cost of Charitable Activities

The total allocated to grants and internally managed projects was €19,702,000 (2012: €19,639,000).

This was split as follows:

Allocation	2013 €000's	2012 €000's
Grants awarded	18,491	18,322
Transfers to designated reserves to fund internally managed projects	1,211	1,317
<b>Total</b>	<b>19,702</b>	<b>19,639</b>

The split of grants (by numbers of recipients and amount) is shown below:

Category	Grants from unrestricted funds		Grants from restricted funds		Number	Amount €000's	Total Percent -age
	Number	Amount €000's	Number	Amount €000's			
Safety, environment and mobility	16	4,551	27	1,886	<b>43</b>	<b>6,437</b>	<b>34.8%</b>
Motor sport safety	1	2,000	97	10,009	<b>98</b>	<b>12,009</b>	<b>65.0%</b>
Memberships and affiliations	3	45	-	-	<b>3</b>	<b>45</b>	<b>0.2%</b>
	20	6,596	124	11,895	<b>144</b>	<b>18,491</b>	<b>100%</b>
Write back <sup>^</sup> :							
Motor sport safety	-	-	-	(829)	<b>-</b>	<b>(829)</b>	
<b>Total</b>	<b>20</b>	<b>6,596</b>	<b>124</b>	<b>11,066</b>	<b>144</b>	<b>17,662</b>	

<sup>^</sup> The write back represents underutilised grants awarded in prior years

Grant funding is at similar levels to the prior year.

107 organisations benefitted from grants awarded during the year. Grants are disclosed, by recipient, in note 6.

The Foundation continues to manage, support and develop road safety and environmental programmes. Funds are designated by the Trustee for specific purposes to meet the Foundations objectives.

Allocations and expenditure on designated funds were as follows:

	Number of projects	Balance brought forward €000's	Designations €000's	Expenditure €000's	Balance carried forward €000's
Safety, environment and mobility	6	387	846	(794)	<b>439</b>
Representational activities and external communications	4	19	365	(351)	<b>33</b>
<b>Total</b>	<b>10</b>	<b>406</b>	<b>1,211</b>	<b>(1,145)</b>	<b>472</b>

Designations, by project, are disclosed in note 16. The balance carried forward on designated funds will be utilised during the forthcoming year.

As part of our commitment to the Road Safety Fund €1,168,000 (2012: €1,051,000) was transferred from unrestricted reserves to restricted reserves. The funds were used to pay the Foundation funded grants awarded by the Road Safety Fund as disclosed in note 6.

The Foundation monitors and reviews support and indirect costs on a quarterly basis to ensure they are in line with expectations and budgets. Costs incurred in 2013 were in line with the budgets set.

Governance costs including Trustees' expenses, directors' insurance and allocated support costs were €730,000 (2012: €662,000) which represent 6.2% (2012: 5.6%) of total unrestricted expenditure costs. Costs are slightly higher in 2013 due to exceptional professional costs incurred during the recruitment process for the new Director General.

# Trustees' Report

## The Strategic Report

### Restricted funds

The Foundation manages 3 restricted funds. The donations and other incoming resources received or generated for expenditure are restricted for the specified purposes as laid down by the donor.

At the end of the year the balances on each fund were as follows:

Restricted fund	2013 €000's	2012 €000's
Make Roads Safe Hellas	3	6
Road Safety Fund	411	212
Motor Sport Safety Development Fund	9,442	19,925
<b>Total</b>	<b>9,856</b>	<b>20,143</b>

The purpose and restriction of the funds is provided below. An analysis of incoming and outgoing resources is provided in note 18 to the financial statements.

### Make Roads Safe Hellas

To fund a Make Roads Safe Hellas Campaign in Greece. The Foundation anticipates that the fund will be fully distributed in 2014.

### Road Safety Fund

The fund was created as a new global fund for road safety to support the implementation of the United Nations' Decade of Action for Road Safety 2011-2020. The Foundation directs funds from a range of donors – companies, governments, philanthropies and the public – to support road injury prevention programmes in countries and communities working to defeat the growing epidemic of road death and injury. The Fund was active in 2013 and will continue to distribute funds, in accordance with donor requests, in 2014.

### Motor Sport Safety Development Fund

The Fédération Internationale de l'Automobile (FIA) World Motor Sport Council agreed in 2008 to establish a Motor Sport Safety Development Fund ('the Fund') through which the €38,667,000 (\$60 million) it received from a McLaren Mercedes fine could be used to promote safety in motor sport working with its ASNs worldwide.

The Fund will be fully distributed in 2015, as originally intended.

## Internal control and risk management

The Trustees are responsible for the FIA Foundation's systems of internal control and effectiveness. No system of internal control can provide absolute assurance against material misstatement or loss. However, the FIA Foundation's system is designed to provide the Board of Trustees with reasonable assurance that there are proper procedures in place and they are operating effectively.

The key elements of the internal control system are:

- **Delegation:** there is a clear organisational structure with documented lines of authority and responsibility for control;
- **Reporting:** the Board of Trustees approves and reviews annual budgets and expenditure targets and monitors actual and forecast expenditure and investment reports on a regular basis. The Trustees may, and do, commission internal audit reports from time to time; and
- **Risk management:** the potential risks arising from the FIA Foundation's activities have been documented in a comprehensive risk register. This was reviewed and updated significantly to follow best practice and provision of the UK Bribery Act 2010.

The risk management process follows three main requirements or sources of guidance: the Charity Commission's 'Hallmarks of an Effective Charity'; the Statement of Recommended Practice (SORP 2005) for Accounting and Reporting by Charities; and to fully implement the Foundation's anti-bribery policy it is necessary to carry out an anti-bribery and corruption risk assessment. In 2013 the Foundation also developed an anti-fraud policy statement and response plan and continued to carry out its annual risk assessment and partner evaluation process.

# Trustees' Report

## The Strategic Report

The Foundation's risk management matrix is now divided into four major risks areas: financial; operational; reputational; and bribery and corruption, which are assessed annually and provided with a 'traffic light' monitoring system, red indicating a significant risk to the Foundation which should be continually monitored by management; amber a medium level risk which should be monitored by management on a periodic basis e.g. quarterly; and green a low risk which should reassessed on an annual basis.

Under the four major risk areas above the major risks comprise:

- **Financial:** investment policy; fraud/error; budgetary control; capacity/use of resources; and taxation;
- **Operational:** loss of staff; loss of Trustees; health, safety and environment; disaster recovery and planning; suppliers; illegal activity;
- **Reputational:** non-compliance with UK charity/company law; beneficiary relationships; and stakeholders' perceptions; and
- **Bribery and Corruption:** country risk; sector risk; transaction risk; activity opportunity risk; activity partner risk; and internal risk.

The Board of Trustees and the Audit Committee review the major risks to which the FIA Foundation is exposed on an annual basis and can confirm that all reasonable measures are being taken and systems have been established to control or mitigate the effect of these risks on the achievement of the charity's objectives.

Principle risks assessed as medium or higher level risks are as follows:

Risk	Measure in place to mitigate the risks
<b>Financial – investment policy</b> <ul style="list-style-type: none"> <li>- financial loss through inappropriate/speculative investment or lack of diversity</li> <li>- lack of investment advice/strategy.</li> <li>- market risk and counter party risk</li> </ul>	<ul style="list-style-type: none"> <li>- agreed Statement of Investment Principles reviewed periodically.</li> <li>- an adequate reserves policy.</li> <li>- the use of reputable fund managers.</li> <li>- investment experience within the Board of Trustees.</li> <li>- regular monitoring of the fund managers by the Investment Committee</li> </ul>
<b>Financial – Credit risk</b> <ul style="list-style-type: none"> <li>- investments and bank balances and credit risk is primarily attributable to bank balances.</li> </ul>	<ul style="list-style-type: none"> <li>- reviews the level of balances held with each institution and reviews credit ratings.</li> </ul>
<b>Financial – market risk</b> <ul style="list-style-type: none"> <li>- Investments are subject to market movements.</li> </ul>	<ul style="list-style-type: none"> <li>- investment through diversification across a broad range of asset classes, geographies, investment managers and investment strategies.</li> <li>- the use of derivatives in the form of forward exchange contracts and options is permitted with the approval of the Investment Committee to assist with managing these risks. Derivatives are not used for speculative purposes.</li> </ul>
<b>Financial – currency risk</b> <ul style="list-style-type: none"> <li>- exposure to translation and transaction foreign exchange risk from non Euro denominated assets.</li> </ul>	<ul style="list-style-type: none"> <li>- management by use of forward exchange contracts to hedge these exposures.</li> </ul>
<b>Financial – liquidity risk</b> <ul style="list-style-type: none"> <li>- to ensure sufficient liquidity is available to meet foreseeable needs.</li> </ul>	<ul style="list-style-type: none"> <li>- aim to hold cash deposits of approximately €9 million to ensure volatility in short term income should not impact on expenditure and to ensure that the Foundation is able to continue in its current manner should unforeseen events arise.</li> </ul>

# Trustees' Report

## The Strategic Report

Risk	Measure in place to mitigate the risks
<b>Reputational – Beneficiary relationships</b> <ul style="list-style-type: none"> <li>- impact on Foundation's reputation.</li> <li>- complaints from grant beneficiaries</li> </ul>	<ul style="list-style-type: none"> <li>- thorough due diligence and approval process for grants.</li> <li>- payment by instalments and potential for suspension or demand for remedial measures.</li> <li>- a grant evaluation process including reporting requirements, annual meeting with key beneficiaries.</li> <li>- an independent audit of a sample of grant awards.</li> </ul>

### Bribery and Corruption

Country risk: The Foundation's main partners are from the following countries: United Kingdom; USA; Vietnam; France; and Uruguay. The Foundation uses the Transparency International Corruption Perceptions Index (TICPI) for an indication of the corruption risk in a particular territory. The higher the score, the "cleaner" the country. A score of below 50 indicates that public institutions in that country need to be more transparent and powerful officials more accountable. The decision to continue operations in a particular territory is one of management. Enhanced procedures and controls must be adopted when undertaking activities in the higher risk jurisdictions. All of the countries listed above have a score greater than 71, except for Vietnam, which has a score of 31 (2013 scores). Given our robust anti-bribery and corruption and anti-fraud policies and Fraud Response Plan and the fact that we only work with known partners with an interest in protecting consumers and public safety, the Foundation is comfortable with these scores.

In all of the bribery and corruption risk areas (sector; transaction, activity opportunity; activity partner; and internal), the Foundation has in place policies and procedures to ensure it is as well protected as it can be. Such policies and procedures include a Compliance Officer; the need for all partners to acknowledge our anti-bribery and corruption and anti-fraud policies; training for all employees who may face demand for facilitation payments; gifts and hospitality rules.

# Trustees' Report

## Structure, governance and management

### Charity status

The FIA Foundation for the Automobile and Society is registered in England and Wales as a charity, number 1088670, and as a company limited by guarantee, number 4219306. The liability of the Trustees, as members, is limited to a sum not exceeding £10. The FIA Foundation for the Automobile and Society is governed by its Articles of Association. The directors of the FIA Foundation are its Trustees for the purposes of charity law. The terms of the charity's Articles of Association exclude the power to raise funds by the means of taxable trading, where such trading falls outside its charitable objects.

### Charity objects

The objects of the FIA Foundation are the promotion of public safety and public health, the protection and preservation of human life and the conservation, protection and improvement of the physical and natural environment in particular by:

- promoting research, disseminating the results of research and providing information on matters of public interest which may include road safety, automobile technology, the protection and preservation of human life and public health, transport and public mobility and the protection of the environment; and
- promoting improvement in the safety of motor sport, and of drivers, passengers, pedestrians and other road users.

The FIA Foundation is primarily a grant making organisation although it does manage some projects internally. The grant making policy is included in the Strategic Report.

Grants are made under the following categories:

### Safety, environment and mobility

This is the work carried out to fulfil our first object of "promoting research, disseminating the results of research and providing information on matters of public interest which may include road safety, automobile technology, the protection and preservation of human life and public health, transport and public mobility and the protection of the environment". Our work in representational activities (see below) also fulfils this objective.

### Motor sport safety

This is the work carried out to fulfil our second objective of "promoting improvement in the safety of motor sport". Our research, fellowships, memberships and affiliations expenditure (see below) also fulfil this objective.

### Memberships and affiliations

As described above these are research, fellowships, memberships and affiliations to achieve our objectives.

### Representational activities and external communications

As described above these are internally managed projects to achieve our first objective.

### Trustees

The Foundation's Trustees play a critical role in ensuring that the Foundation meets its objects of promoting road safety, sustainable mobility and motor sport safety. Their duties are set out in the Foundation's Articles of Association and are reinforced by the current Trustees' Code of Conduct. The principal involvement of Trustees is through participation in the Board and its subsidiary bodies, namely the Executive; Programmes; Investment; and Audit Committees.

# Trustees' Report

## Structure, governance and management

### Induction and training of new Trustees

When a new Trustee is appointed, they receive the FIA Foundation Governance folder – Key Policies and Documents as induction which includes following documents:

- the Foundation's Articles of Association;
- the Foundation's Internal Regulations;
- the Foundation's Anti-Bribery and Corruption policy;
- the Foundation's Anti-Fraud policy and Fraud Response Plan
- the Foundation's Conflict of Interest policy;
- the Code of Conduct for Trustees;
- a note on the Foundation's relationship with the FIA;
- the Strategic Review issued in 2011;
- a copy of the Memorandum of Understanding between the FIA Foundation and the FIA;
- the FIA Foundation travel and expenses policy for Trustees; and
- a list of the members of the Board of Trustees, the Executive; Programmes; Investment; and Audit Committees and their contact details.

They are also sent a copy of the Trustees' Liability Insurance. Trustees also receive and are expected to have read the Charity Commission's publications: "CC3: The Essential Trustee: What you need to know", "A Guide to Conflicts of Interests" and "A Guide to Corporate Foundations" as well as the Ministry of Justice Guidance on the UK Bribery Act 2010.

All Trustees must sign a Trustee declaration, declaring themselves fit and eligible to serve as a Trustee of the FIA Foundation and complete and update, on an annual basis if necessary, a register of interests.

As the majority of our Trustees hail from our member organisations, they are generally already aware of the Foundation's activities and familiar with the Foundation's senior staff members. They are also all present or past senior executives of major organisations and thus comfortable with what is and is not expected of them in their role as Trustees. Training is therefore handled on an ad hoc basis and will be arranged for any Trustee if they request it.

### Conflicts of interest

The FIA Foundation has a policy on conflicts of interest which applies to Trustees, employees and members of the FIA Foundation's decision-making committees. When a Trustee has a material interest in any grant, investment or other matter being considered by the FIA Foundation, that Trustee does not participate in the decision on that grant or other matter. The same principle applies to staff and members of committees who are able to influence the charity's funding decisions.

### Committees and meetings

Under the Articles of Association the Trustees are required to hold at least two meetings a year. Currently the full Board meets three times a year. However, there are four additional Trustee sub committees (the Executive Committee; the Programmes Committee; the Investment Committee; and the Audit Committee) which ordinarily meet a minimum of once a year.

The terms of reference for each committee are:

#### Executive Committee:

- to review questions of governance or any other matter referred to it by the Chairman or by the Board;
- to recommend the specification for the role of Trustee, to oversee the process of Trustee selection, and to review Trustee applications; and
- to support the Director-General in the management of the Foundation's Human Resources, to oversee the general terms and conditions of staff employment, and to approve general salary levels and specifically the remuneration of the Director General.

#### The Programmes Committee:

- to review and propose the annual programme priorities, activities and expenditure of the Foundation for approval by the Board;
- to consider and recommend for Board approval future projects and programmes to be supported by the Foundation; and
- to apply the agreed evaluation criteria to the Foundation's projects and programmes.

# Trustees' Report

## Structure, governance and management

The Investment Committee:

- to propose and recommend to the Board the investment strategy and the Statement of Investment Principles to be adopted in managing the Foundation's investment assets, including property and cash reserves;
- to select and, with the approval of the Board, to appoint independent fund managers to manage parts of those assets on a discretionary basis, to an agreed set of objectives and benchmarks;
- to monitor closely and report regularly to the Board the relative performance and charges of the individual fund managers, and of the fund as a whole, and
- to assist and support the Finance Director when required in all routine aspects of the management of the Foundation's financial resources.

The Audit Committee:

- to supervise and monitor on behalf of the Board the annual audit of the Foundation's Annual Financial Statements,
- to meet the Foundation's auditors on the completion of the annual audit, and to approve on behalf of the Board the Key Issues Memorandum;
- to advise the Board on the appointment of the Foundation's auditors and their fees; and
- to review annually the Foundation's policies to minimise risk across its activities, including its internal controls and its obligations under the UK Bribery Act.

### Trustees and Committee membership

Under the Articles of Association, the Board of Trustees must maintain a minimum membership of nine and a maximum membership of 15. This figure includes two directors independent from any member of the charity, the President of the FIA *ex officio*, and three directors nominated by the FIA. The two independent directors and all non FIA nominated Trustees are elected by an ordinary resolution by members at the Annual General Meeting. One third (or the nearest one third) of these Trustees must retire at each AGM.

Messrs E Jarrett, C Macaya and B Perko retire at the 2014 AGM. Mr E Jarrett is eligible for re-election having only served one term. Mr Macaya has been a Trustee since 2001 and Mr Perko since 2008 and both have therefore served two terms.

The Trustees who served throughout the year are shown below:

	Year of Appointment	Committee			
		Executive	Programmes	Investment	Audit
Ms M Amoni ^	2012				
Mr M D Angle (Treasurer) ^	2010	✓		II	✓
Mr N Craw #	2011				
Mr J Dawson	2001	✓	II		
Mr C Gérondeau	2001		✓		
Mr B Gibbons #	2011				
Mr A Gow	2012				
Mr E Jarrett (Company Secretary)	2011	✓			II
Mr T Keown (Chairman)	2004	II	∩	∩	∩
Mr C Macaya	2001				
Mr M Mosley	2001		✓	✓	
Mr B Perko	2008			✓	
Mr G Stoker #	2011				
Mr J Todt ( <i>ex officio</i> , FIA President)	2008				
Mr T Yashiro	2012				

^ Independent Trustee, # FIA nominee Trustees, ✓ Member,  
II Chairman, ∩ *Ex officio* member

Mr C Demole was a co-opted member of the Investment Committee. With regret, he resigned from the Committee on 16 September 2013.

The Programmes Committee is now held on the day before the Spring Board of Trustees meeting, so it is normal practice for all Trustees to attend this meeting.

During the Board Meeting on 2 April 2014, it was agreed that one FIA nominated Trustee will be a member of the Executive Committee.

# Trustees' Report

## Structure, governance and management

### Trustees responsibilities for the financial statements

The Trustees (who are also directors of the FIA Foundation for the Automobile and Society for the purposes of company law) are responsible for preparing the Trustees' Report (including the Strategic Report) and the financial statements in accordance with applicable law and regulations.

Company law requires the Trustees to prepare financial statements for each financial year. Under that law the Trustees have elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law). Under company law the Trustees must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the charitable company and of the incoming resources and application of resources, including the income and expenditure, of the charitable company for that period.

In preparing these financial statements, the Trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charities SORP;
- make judgments and accounting estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in business.

The Trustees are responsible for keeping adequate accounting records that are sufficient to show and explain the charitable company's transactions and disclose with reasonable accuracy at any time the financial position of the company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

In so far as each of the Trustees is aware:

- there is no relevant audit information of which the charitable company's auditors are unaware; and
- the Trustees have taken all steps that they ought to have taken to make themselves aware of any relevant audit information and to establish that the auditors are aware of that information.

The Trustees are responsible for the maintenance and integrity of the corporate and financial information included on the charitable company's website. Legislation in the United Kingdom governing the preparation and dissemination of financial statements may differ from legislation in other jurisdictions.

### Public Benefit Reporting

The Trustees confirm that they have referred to the guidance contained in the Charity Commission's general guidance on public benefit when reviewing the charity's aims and objectives and in planning future activities and setting the grant making policy.

# Trustees' Report

## Other Matters

### The Strategic Report

The Trustees confirm that in approving these financial statements they are also approving the Strategic Report, which is contained within the Trustee's Report, in their capacity as Trustees and Directors of the Foundation.

### Going Concern

The Trustees have reviewed the FIA Foundation's financial position, taking account of the levels of reserves and cash, the 2014 Budget and longer term plans, together with its system of financial and risk management. As a result the Trustees believe that the Foundation has adequate resources to continue in operational existence for the foreseeable future. Therefore, they continue to adopt the going concern basis of accounting in preparing the annual Financial Statements.

### Changes in fixed assets

The movements in fixed assets are set out in notes 12 and 13 to the financial statements.

### Related party transactions

The charity has designated some of the income generated by the investment portfolio for internally managed projects. These are listed in note 16. Grants made to organisations which are members of the charity are disclosed in note 6. All other related party transactions are disclosed in note 21.

### Auditor

A resolution for the reappointment of Grant Thornton UK LLP as auditor of the charity will be proposed at the forthcoming Annual General Meeting.

On behalf of the Trustees



Tim Keown  
Chairman  
8 July 2014

# Report of the Independent Auditor to the Members of the FIA Foundation for the Automobile and Society

## [Independent auditor's report to the members of The FIA Foundation for the Automobile and Society](#)

We have audited the financial statements of the FIA Foundation for the Automobile and Society for the year ended 31 December 2013 which comprise the Statement of Financial Activities, the Balance Sheet, the Cash Flow Statement and the related notes. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

This report is made solely to the charitable company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charitable company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and its members as a body, for our audit work, for this report, or for the opinions we have formed.

## [Respective responsibilities of Trustees and auditors](#)

As explained more fully in the Trustees' Responsibilities Statement set out on page 21, the Trustees (who are also the directors of the FIA Foundation for the Automobile and Society for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view.

Our responsibility is to audit and express an opinion on the financial statements in accordance with applicable law and International Standards on Auditing (UK and Ireland). Those standards require us to comply with the Auditing Practices Board's (APB's) Ethical Standards for Auditors.

## [Scope of the audit of the financial statements](#)

A description of the scope of an audit of financial statements is provided on the Financial Reporting Council's website at [www.frc.org.uk/apb/scope/private.cfm](http://www.frc.org.uk/apb/scope/private.cfm).

## [Opinion on the financial statements](#)

In our opinion the financial statements:

- give a true and fair view of the state of the charitable company's affairs as at 31 December 2013 and of its incoming resources and application of resources, including its income and expenditure, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

## [Opinion on other matter prescribed by the Companies Act 2006](#)

In our opinion the information given in the Trustees' Report (including the Strategic Report) for the financial year for which the financial statements are prepared is consistent with the financial statements.

## [Matters on which we are required to report by exception](#)

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of Trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

Grant Thornton UK LLP

Paul Creasey

Senior Statutory Auditor  
for and on behalf of Grant Thornton UK LLP  
Statutory Auditor, Chartered Accountants  
Oxford  
8 July 2014

# Statement of Financial Activities

For the year ended 31 December 2013 (incorporating an income and expenditure account and a statement of recognised gains and losses)

	Note	Unrestricted Funds 2013 €000's	Restricted Funds 2013 €000's	Total 2013 €000's	Total 2012 €000's
<b>Incoming resources</b>					
Voluntary income	2	-	924	924	482
Investment income	3	7,735	260	7,995	7,371
Charitable activities	4	-	1	1	559
		7,735	1,185	8,920	8,412
<b>Resources expended</b>					
Cost of generating funds:					
- Costs of managing investments	5	1,541	12	1,553	1,603
Charitable activities:					
- Safety, environment and mobility	5	6,514	1,897	8,411	8,418
- Motor sport safety	5	2,023	10,355	12,378	13,925
- Memberships and affiliations	5	150	-	150	190
- Representational activities and external communications	5	783	-	783	741
Governance costs	5	730	-	730	662
Total resources expended	5	11,741	12,264	24,005	25,539
Net outgoing resources before transfers					
		(4,006)	(11,079)	(15,085)	(17,127)
Transfers between funds	17-18	(1,168)	1,168	-	-
Net outgoing resources for the year					
		(5,174)	(9,911)	(15,085)	(17,127)
<b>Other recognised gains and losses:</b>					
Realised gains/(losses) on investment assets					
		7,795	(107)	7,688	7,634
Net income and expenditure					
		2,621	(10,018)	(7,397)	(9,493)
<b>Unrealised gains and losses:</b>					
Unrealised gains/(losses) on investment assets					
		33,535	(269)	33,266	25,565
<b>Net movement in funds</b>					
		36,156	(10,287)	25,869	16,072
<b>Reconciliation of funds:</b>					
Balance at 1 January 2013	16-18	322,655	20,143	342,798	326,726
<b>Balance at 31 December 2013</b>	16-18	358,811	9,856	368,667	342,798

All amounts relate to continuing operations.

Information up to and including net income and expenditure represents the information required by the Companies Act 2006. It excludes unrealised gains on investments in accordance with the Statement of Recommended Practice "Accounting and Reporting by Charities" as revised in 2005.

The notes to the accounts form an integral part of the financial statements.

# Balance Sheet

## As at 31 December 2013

	Note	2013 €000's	2012 €000's
<b>Fixed assets</b>			
Tangible assets	12	3,913	4,011
Investments	13	348,292	323,874
		<b>352,205</b>	327,885
<b>Current assets</b>			
Debtors	14	5,051	6,023
Cash at bank and in hand		18,067	13,376
		<b>23,118</b>	19,399
<b>Liabilities</b>			
Creditors: amounts falling due within one year	15	(6,656)	(4,486)
<b>Net current assets</b>		<b>16,462</b>	14,913
<b>Total assets less current liabilities</b>		<b>368,667</b>	342,798
<b>Net assets</b>		<b>368,667</b>	342,798
<b>Funds</b>			
Unrestricted funds			
- Designated funds	16	472	406
- Revaluation reserve	17	42,115	22,976
- General funds	17	316,224	299,273
		<b>358,811</b>	322,655
Restricted funds	18	9,856	20,143
<b>Total charity funds</b>		<b>368,667</b>	342,798

The notes to the accounts form an integral part of the financial statements.

The financial statements were approved by the Board of Trustees on 8 July 2014 and signed on their behalf by:



Martin D Angle  
Treasurer

Company Number: 4219306

# Cash flow statement

## For the year ended 31 December 2013

	2013	2012
	€000's	€000's
<b>Net cash outflow from operating activities</b>	<b>(11,825)</b>	(12,832)
<b>Capital expenditure and financial investment</b>		
Purchase of tangible fixed assets	(21)	(26)
Purchase of fixed asset investments	(158,238)	(159,503)
Expenses related to the sale of fixed asset investments	(31)	-
Proceeds from sale of tangible fixed assets	1	-
Proceeds from sale of fixed asset investments	155,709	176,070
<b>Net cash (outflow)/inflow from investing activities</b>	<b>(2,580)</b>	16,541
<b>(Decrease)/increase in cash</b>	<b>(14,405)</b>	3,709

### Reconciliation of changes in resources to net cash outflow from operating activities

	2013	2012
	€000's	€000's
Net outgoing resources	(15,085)	(17,127)
Depreciation	117	128
Loss on disposal of assets	1	-
Decrease in debtors	972	4,435
Increase/(decrease) in creditors	2,170	(268)
Net cash outflow from operating activities	(11,825)	(12,832)

### Reconciliation of net cash flow to movement in net funds

	2013	2012
	€000's	€000's
(Decrease)/increase in cash in the period	(14,405)	3,709
Effects of realised foreign exchange gains/(losses)	30	(1,702)
Effects of unrealised foreign exchange gains	2,852	4,038
Movement in net funds	(11,523)	6,045
Net funds at 1 January 2013	48,277	42,232
Net funds at 31 December 2013	36,754	48,277

### Analysis of changes in net funds

	At 1 January 2013 €'000's	Cash flows €'000's	Exchange movement €'000's	At 31 December 2013 €'000's
Cash at bank	13,376	4,691	-	18,067
Cash held as part of the investment portfolio	34,901	(19,096)	2,882	18,687
	48,277	(14,405)	2,882	36,754

# Notes to the Accounts

## 1 Principal accounting policies

### Accounting convention

The financial statements have been prepared under the historical cost convention except for investments which have been valued at market value, as detailed below. They comply with the Statement of Recommended Practice "Accounting and Reporting by Charities" ("the SORP") as revised in 2005, together with the reporting requirements of the Companies Act 2006 and applicable accounting standards except for non-depreciation of investment properties.

The functional and presentational currency of the Foundation is the Euro. This is the currency of the primary economic environment in which the Foundation operates.

### Investment properties

The investment property is held for long-term investment and is included in the balance sheet at the open market value. The surplus or deficit on annual revaluation of the property is transferred to the revaluation reserve. Depreciation is not provided in respect of the freehold investment property. This is in accordance with SSAP19 which, unlike the Companies Act 2006, does not require depreciation of investment properties. The investment property is held for its investment potential and not for use by the charity and so its current value is of prime importance. The departure from the provisions of the Act is required in order to give a true and fair view. The Trustees consider that this departure does not result in a significant difference in the carrying value of the property as stated in note 13.

The principal accounting policies for the charitable company are set out below:

### Incoming resources

All incoming resources are included in the SOFA when the Foundation is legally entitled to the income and the amount can be quantified with reasonable certainty. More specific details relating to each category of income are shown below.

<b>Grants</b>	Grant income is recognised when the charity has met the conditions of receipt and is entitled to the funds.
<b>Voluntary Income</b>	All monetary donations are included in full when receivable, provided that there are no donor-imposed restrictions as to the timing of the related expenditure, in which case recognition is deferred until any precondition is met.
<b>Investment income</b>	Investment income, including associated tax recoveries, but with the exception of income receivable in respect of fixed interest securities, is recognised when receivable. Income receivable in respect of fixed interest securities is recognised on the accruals basis.
<b>Rental income</b>	Rental income is recognised when receivable, on a straight line basis.

### Resources expended

Expenditure is accounted for on an accruals basis.

Resources expended comprise:

<b>Costs of generating funds: Cost of managing investments</b>	This includes investment manager fees, staff salaries and other costs directly attributable to the management of the investment portfolio.
<b>Costs of charitable activities</b>	The charitable activities flow from the Charity's vision and purpose, which are highlighted in the Trustees' Report. The primary charitable activities as disclosed in the SOFA are as follows: Safety, environment and mobility; Motor sport safety; Research, fellowships, memberships and affiliations; and Representational activities.

The costs of charitable activities include grants made to external organisations and direct expenditure. The accounting treatment for these are as follows:

<b>Grants payable</b>	Grants payable are recognised in the financial statements in the year in which they are approved and such approval has been communicated to the recipients, except to the extent that it is subject to conditions that enable the Foundation to revoke the award.
<b>Direct costs</b>	This is expenditure made from designated reserves relating to internally managed projects. Details of costs can be found in note 7.
<b>Support and indirect costs</b>	These are shared and indirect costs associated with the main activities of the Foundation. Details of costs can be found in note 8.

# Notes to the Accounts

<b>Allocation of support and indirect costs</b>	Costs which relate directly to an employee are allocated against the activities they undertake. Support and indirect costs are apportioned on the basis of the number of full time equivalent staff.
<b>Governance costs</b>	Governance costs include external audit and legal advice on governance matters, directors and officers insurance, Trustees' expenses and an apportionment of shared and indirect costs.
<b>Irrecoverable VAT</b>	The irrecoverable VAT element is included in the expense category to which it relates.

## Fund accounting

The Foundation holds the following funds:

<b>Restricted funds</b>	Donations and other incoming resources received or generated for expenditure for specified purposes as laid down by the donor (see note 18).
<b>General funds (unrestricted funds)</b>	Donations and other incoming resources received or generated for expenditure on the general objectives of the charity.
<b>Designated funds</b>	General funds which have been designated for specific purposes by the Trustees.

On occasion the Programmes Committee will recommend the transfer of monies between funds where grants have been underutilised by recipients. The transfer of these monies is subsequently approved by the Board of Trustees.

## Tangible fixed assets and depreciation

Tangible fixed assets are capitalised at cost where their acquisition value is greater than €750, and are stated at cost net of depreciation.

Depreciation is calculated to write down the cost of all tangible fixed assets excluding investment properties by equal annual instalments over their estimated useful economic lives, calculated on a monthly basis. The rates applicable are:

Freehold properties	2%
Fixtures and fittings	20%
Computer equipment	33 1/3%

## Investments

The Foundation holds both property and listed investments as part of the investment portfolio. The accounting treatment for these are as follows:

<b>Property</b>	Investment Property includes one property that that is in mixed functional and investment use. Areas of the building occupied by third-party tenants are deemed to be in investment use and are included at their estimated market value in the native currency at the balance sheet date, translated at the rate ruling at the date of valuation, the year end. A valuation of the building is pro-rated according to floor space occupied by third-party tenants. The Investment Property is formally valued at least every five years by professional valuers and are reviewed annually to ensure the most recent formal valuation is still reasonable.
<b>Listed Investments</b>	Listed investments are valued at their market value in their native currency at the end of the financial year and are translated at the rate ruling at this date. Cash held as part of an investment portfolio, as a monetary asset, is translated at the closing rate. Net gains and losses arising on revaluations and disposals during the period are included in the SOFA. Realised gains and losses arise on the sale of investments and represent the difference between the valuation at the beginning of the financial year and the proceeds from the sale of the investment. Unrealised gains and losses consist of the movement in the market value of investments on an annual basis.
<b>Derivatives</b>	Investment managers are permitted to use derivatives to ameliorate the risk associated with holding shares in different currencies, and as a stop loss on equity positions within agreed limits. The managers have discretion regarding the level of derivatives that can be used but they must comply with HM Revenue and Customs guidelines. Currently derivatives take the form of forward currency contracts or options. The accounting treatment for derivatives follows that of listed investments.
<b>Revaluation reserve</b>	The excess of market valuations over the cost of investments is included within the revaluation reserve.

# Notes to the Accounts

## Cash and liquid assets

The Trustees consider both cash held within its own bank accounts and balances held by our Investment Managers when considering the liquidity of the Foundation.

## Foreign currencies

Transactions in foreign currencies are translated at the exchange rate ruling at the date of the transaction. Monetary assets and liabilities in foreign currencies are translated at the rates of exchange ruling at the balance sheet date. Non-monetary assets and liabilities in foreign currencies are translated at the rates ruling at the date of acquisition, or average rate if not materially different. Exchange differences are dealt with in the SOFA. Exchange gains and losses are allocated to the appropriate income or expenditure category. The exchange rates ruling at the balance sheet date were as follows:

Currency	2013	
Sterling	€1:£	€1:£0.833205
US Dollar	€1:\$	€1:\$1.378723

## Taxation

The activities of the Charity fall within the exemptions conferred by section 505 and 506 of the Income and Corporation Taxes Act 1988. Consequently, no corporation tax is provided for in the financial statements.

## Retirement benefits

### Defined contribution scheme

The pension costs charged against the SOFA are the contributions payable to the schemes in respect of the accounting period.

## Leased assets

Rentals applicable to operating leases where substantially all of the benefits and risks of ownership remain with the lessor are charged to the SOFA on a straight line basis over the lease term.

## Liabilities

Liabilities are recognised when there is a legal and constructive obligation committing the charity to the expenditure.

## 2 Voluntary income

The charity received the following:

	Year ended 31 December 2013 €000's	Year ended 31 December 2012 €000's
<b>Safety, environment and mobility (restricted funds):</b>		
<b>Make Roads Safe Hellas</b>	-	-
Mr M Mosley	4	-
<b>Road Safety Fund</b>		
Allianz	104	104
DENSO	108	-
Iveco	11	-
Johnson and Johnson	246	110
Liberty	19	-
Liberty Seguros	-	11
Nexco	11	11
Robert Bosch Gmbh	109	114
Research in Motion	-	11
United Parcel Services (UPS)	110	118
United Way World Wide	112	-
Underwriters	54	-
Vinci	23	-
Sundry Donations	13	3
<b>Total Donations to Restricted Funds</b>	<b>920</b>	<b>482</b>
<b>Total Donations</b>	<b>924</b>	<b>482</b>

# Notes to the Accounts

## 3 Investment income

Investment income comprises income from:

	Year ended 31 December 2013 €000's	Year ended 31 December 2012 €000's
Listed equity investments	5,749	4,862
Fixed and variable interest stocks	1,278	1,661
Interest on cash held at brokers	303	110
Investment properties	634	704
Bank deposits and financial markets	31	34
	<b>7,995</b>	<b>7,371</b>

The above investment income is derived from assets held within the UK, except for the income from listed securities which are held both within and outside the UK.

## 4 Income from charitable activities

	Year ended 31 December 2013 €000's	Year ended 31 December 2012 €000's
<b>Safety, environment and mobility:</b>		
<b>Contributions to eSafetyAware!</b>		
European Commission Grants	-	174
<b>Contributions to the Road Safety Fund</b>		
Sale of Decade of Actions Tags	1	6
<b>Contribution to The Global Fuel Economy Initiative – Outreach and Support Programme</b>		
United Nations Environment Programme – Small Scale funding Grant	-	43
<b>Contribution to The Global Fuel Economy Initiative– Research Support</b>		
United Nations Environment Programme – Small Scale funding Grant	-	46
<b>Motor Sport Safety:</b>		
<b>Contributions to the Motor Sport Safety Development Fund – ASN's contributions toward the Facilities Improvement Programme (FIP)</b>		
Confederação Brasileira de Automobilismo (CBA)	-	76
Dansk Automobile Sports Union (DASU)	-	67
Club Automovilistico de Nicaragua (CAN)	-	78
Motor Sports Association (MSA)	-	69
	-	290
<b>Total income</b>	<b>1</b>	<b>559</b>

# Notes to the Accounts

## 5 Resources expended

	Grants €'000's	Direct expendi- ture €'000's	Support and indirect costs €'000's	2013 €'000's	2012 €'000's
Costs of managing investments	-	-	1,553	<b>1,553</b>	1,603
Safety, environment and mobility	6,437	785	1,189	<b>8,411</b>	8,418
Motor sport safety	11,180	1,127	71	<b>12,378</b>	13,925
Memberships and affiliations	45	-	105	<b>150</b>	190
Representational activities and external communications	-	351	432	<b>783</b>	741
Governance costs	-	-	730	<b>730</b>	662
	<b>17,662</b>	<b>2,263</b>	<b>4,080</b>	<b>24,005</b>	<b>25,539</b>

See note 6 for details of grant funding.

See note 7 for details of direct expenditure.

See note 8 for support and indirect cost allocations.

## 6 Grants

Grant expenditure during the year was as follows:

	Grants €'000's	Write back under utilised grants €'000's	2013 €'000's	2012 €'000's
Safety, environment and mobility	6,437	-	<b>6,437</b>	5,771
Motor sport safety	12,009	(829)	<b>11,180</b>	12,158
Memberships and affiliations	45	-	<b>45</b>	79
	<b>18,491</b>	<b>(829)</b>	<b>17,662</b>	<b>18,008</b>

Detailed descriptions of each grant are provided below.

Each grant recipient received one grant, although this may have been payable in more than one tranche. All grants were made to institutions and were restricted to the purpose for which the grant was approved.

# Notes to the Accounts

Grants Awarded:

Recipient and project	Amount Awarded €'000's
<b>Safety, environment and mobility</b>	
<b>External recipients</b>	
<b>Advocacy, Capacity Building and Road Safety</b>	
Asia Injury Prevention Foundation (AIPF) - Global Helmet Vaccine Initiative	235
China Automotive Technology and Research Centre – Automotive Safety Tour	50
Eastern Alliance for Safety and Sustainable Transport (EASST) + - East Safe and Sustainable Transport Network	150
Gonzalo Rodriguez Memorial Foundation* - Regional Child Road Safety Vaccine	90
Make Roads Safe – Commission for Global Road Safety	350
Automobile Club of Moldova * – Road Safety Assistance	30
Save the Children – Road Injury Intervention	40
World Bank – Global Road Safety Facility	114
World Health Organisation – Global Road Safety Week	100
World Federation of Public Health – Road Injury Prevention	12
<b>Post Crash Response</b>	
Association pour le Développement de la Recherche sur le Cerveau et la Moelle Epinière (ADREC) - Institute for Brain and Spinal Cord Disorders	325
<b>Safer Roads and Mobility</b>	
International Road Assessment Programme (iRAP)* + - International Road Assessment Programme	900
<b>Safer Road Users</b>	
Fédération Internationale de l'Automobile (FIA)* + - FIA Road Safety Programme	1,000
Fédération Internationale de l'Automobile (FIA)* + - FIA Capacity Building Programme	500
<b>Communications Outreach Work</b>	
Fédération Internationale de l'Automobile (FIA)* + - Auto Magazine (contribution to joint publication)	55
<b>Vehicles</b>	
GlobalNCAP + - Global New Car Assessment Programme	600
<b>Safety, environment and mobility – grants awarded from unrestricted funds</b>	<b>4,551</b>
<b>Restricted funds – Road Safety Fund</b>	
<b>Small Grants Programme:</b>	
Amend.org - School area road safety assessment	34
Delft University - Postgraduate course on road safety in low and middle income countries	23
Dynamic Research – Helmet Impact Test System	13
Global Alliance of NGO's for Road Safety – UN Global Road Safety Week	77
Injury Control Centre, Uganda – Pre hospital Trauma Care	15
International Road Traffic and Accident Database – Twinning Project: Sweden and South Africa	23
Partnership for Road Safety – Chose the Safe Way	12
Road Traffic Injury Research Network - Workshop Evaluation and Monitoring	19
Sesame Workshop – Inter-American Development Bank – Do Your Part, Safe Roads for All	19
Youth for Road Safety – Training Workshop for Road Safety Advocates	18
<b>Directed Grants Programme:</b>	
Asia Injury Prevention Foundation (AIPF) – Helmets for Kids	114
Asia Injury Prevention Foundation (AIPF) – CLEAR	11
The Association for Safe International Travel – Road Safety Advocacy	1
Fleet Forum Association – Capacity Building Humanitarian NGO's	114
GlobalNCAP + - Global New Car Assessment Programme	91
International Road Assessment Programme (iRAP) * + - Star Rating of Schools	74
International Road Safety Award – Road Safety Advocacy	12
Safe Kids World Wide – UN Global Road Safety Week	39
Youth for Road Safety – CORE Co-ordination meeting	7
Youth for Road Safety – Road Safety Advocacy	3

# Notes to the Accounts

Recipient and Project	Amount Awarded €'000's
<b>Foundation Funded:</b>	
Asia Injury Prevention Foundation (AIPF) - Global Helmet Vaccine Initiative	140
International Road Assessment Programme (iRAP) * + - International Road Assessment Programme	400
GlobalNCAP + - Global New Car Assessment Programme	400
Gonzalo Rodriguez Memorial Foundation* - Regional Child Road Safety Vaccine	60
Laser – Global Road Safety Film Festival	10
Safe Kids Mexico – Child Passenger Safety	7
United Nations Environment Programme - Share the Road	150
<b>Safety, environment and mobility – grants awarded from restricted funds</b>	<b>1,886</b>
Grants awarded from unrestricted funds	4,551
Grants awarded from restricted funds	1,886
<b>Total safety, environment and mobility grants</b>	<b>6,437</b>
<b>Motor sport safety</b>	
<b>External Recipients</b>	
FIA Institute for Motor Sport Safety + - Motor Sport Safety	2,000
<b>Motor sport safety – grants awarded from unrestricted funds</b>	<b>2,000</b>
<b>Restricted funds – Motor Sport Safety Development Fund</b>	
<b>Officials Skills Safety Training Programme (OSTP)</b>	
Automobile Club Albania (ACA)*	60
Fédération Algérienne des Sports Mécaniques (FASM)	79
Barbados Motoring Federation Inc. (BMF)	31
Automovil Club Boliviano (ACB)*	58
Botswana Motor Sport	67
Confederation of African Countries in Motorsport (CACMS)*	137
Chinese Taipei Motor Sports Association (CTMSA)*	30
Touring & Automovil Club de Colombia (ACC)*	125
Automovil Club de Costa Rica (ACCR)* +	33
Fédération Ivoirienne de Sptos Automobile et de Motocyclisme (FIASM)*	114
Hrvatski Auto/Karting Savez, Croatia (HAKS)*	170
Federacion de Automovilismo y Karting de Cuba (FAKC)	125
Automobile and Touring Club of Egypt (ATCE)*	85
Automovil Club de El Salvador (ACES)*	22
Fédération Française du Sport Automobile (FFSA)*	7
Automobile Club du Gambon	125
Georgian Automobile Sport Federation (GASF)	81
Deutscher Motor Sport Bun E.V. (DMSB)*	59
Automobile and Touring Club of Greece (ELPA)*	24
Federacion Chilena De Automovilismo Deportivo (FADECH)*	86
Automovil Club de Guatemala	39
National Automobilsport Federation of Hungary (MNASZ)*	98
Icelandic Motorsport Association (LIA)*	20
Ikatan Motor Indonesia (IMI)*	125
Motorsport Ireland	19
Automobile and Touring Club of Israel (MEMSI)*	50
Automobile Club d'Italia (ACI)*	60
The Royal Automobile Club of Jordan (RACJ)*	98
Automotosport Federation of the Republic of Kazakhstan*	59
Jamaica Millennium Motoring Club (JMMC)*	32
Kenya Motor Sport Foundation (KMSF)*	82
Federation du Sport Automobile de Madagascar (FSAM)	93
Malta Motorsport Federation	12
Nepal Motor Sports Association	91
Club Automovilistico de Nicaragua (CAN)	67

# Notes to the Accounts

Recipient and Project	Amount Awarded €'000's
<b>Restricted funds – Motor Sport Safety Development Fund</b>	
<b>Officials Skills Safety Training Programme (OSTP) (cont'd)</b>	
Automobile Sports Club of Nigeria (ASCN)	82
Touring y Automovil Club Paraguayo (TACPy)*	55
Federacion de Automovilismo de Puerto Rico	42
Automobile Association Philippines (AAP)*	120
Qatar Motor and Motorcycle Federation (QMMF)*	17
Automobile Clubul Roman (ACR)	65
Rwanda Automobile Club (RAC)	74
Federazione Auto Motoristica Sammarinese (FAMS)	60
Avto-moto Zveza Slovenije (AMZS)*	27
Motor Sport South Africa (MSA)*	50
Real Federacion Espanola de Automovilismo (RFEDA)*	40
Ceylon Motor Sports Club (CMSC)*	123
Automobile Association of Tanzania (AAT)*	88
The Royal Automobile Association of Thailand (RAAT)*	22
Federation of Motor Sports Clubs of Uganda (FMU)	55
Federation Automobile d'Ukraine (FAU)	158
Automobile and Touring Club of the United Arab Emirates (ATCUAE)*	124
Zambia Motor Sports Association (ZMSA)*	43
Zimbabwe Motor Sport Federation (ZMSF)*	64
<b>Officials Skills Safety Training Programme (OSTP) Grants</b>	<b>3,772</b>
<b>Young Driver Safety Scholarship Programme (YDSP)</b>	
Royal Automobile Club of Belgium (RACB)*	100
Automovil Club Boliviano (ACB)*	69
Club Automobile du Burundi (CAB)	77
Federation of Automobile Sports of The People's Republic of China (FASC)*	70
Federacion de Automovilismo y Kartismo de Cuba (FAKC)	100
Autoclub of the Czech Republic (ACCR)*	70
Dansk Automobile Sports Union (DASU)*	32
Federacion Dominicana Automovillismo, INC	54
Estonian Autosport Union (EASU)*	25
Deutscher Motor Sport Bun E.V. (DMSB)*	35
Automovil Club de Guatemala	59
Hong Kong Automobile Association (HKAA)*	99
Ikatan Motor Indonesia (IMI)*	100
Automobile and Touring Club of Israel (MEMSI)*	90
The Royal Automobile Club of Jordan (RACJ)*	99
The Lithuanian Automobile Sport Federation (LASF)*	53
Federation du Sport Automobile de Madagascar (FSAM)	36
Malta Motorsport Federation*	18
Organizacion Mexicana del Deporte Automovilistico Internacional (OMDAI)*	100
Federation Royale Marocaine de Sports Automobile (FRMSA)*	80
Nepal Motor Sports Association	56
The Norwegian Automobile Sport Federation	79
Oman Automobile Association (OAA)*	75
Palestinian Motor Sport and Motorcycle Federation	64
Federacao Portuguesa de Automobilismo E Karting	38
Automobile and Motorcycle Association of Serbia (AMSS)*	77
Avto-moto Zveza Slovenije (AMZS)*	35
Motor Sport South Africa (MSA)*	100
Automobile Competition Committee for the United States FIA, INC (ACCUS)* + - Third Party Recipient: Road Racers Driving Club	102
<b>Young Driver Safety Scholarship Programme (YDSP) Grants</b>	<b>1,992</b>

# Notes to the Accounts

Recipient and Project	Amount Awarded €'000's
<b>Special Projects:</b>	
<b>Sustainability Programme:</b>	
Automobile and Motorcycle Association of Serbia (AMSS)*	45
Svenska Bilsportförbundet (SBF)*	47
Automobile and Touring Club of the United Arab Emirates (ATCUAE)*	50
<b>Other:</b>	
Fédération Internationale de l'Automobile (FIA) * + - FIA Combined Sporting Events – Medical, Safety and Women in Motorsport	1,103
Fédération Internationale de l'Automobile (FIA) * + - CIK Research	84
FIA Institute for Motor Sport Safety + - Medical Training Programme	236
FIA Institute for Motor Sport Safety + - Research and Support	1,000
FIA Institute for Motor Sport Safety + - Serious Accident Study Group (SASG) Database	65
FIA Institute for Motor Sport Safety + - Sustainability Programme	289
FIA Institute for Motor Sport Safety + - Young Driver Excellence Academy	1,326
<b>Special Project Grants</b>	<b>4,245</b>
<b>Motor Sport Safety – grants awarded from restricted funds</b>	<b>10,009</b>
Grants awarded from unrestricted funds	2,000
Grants awarded from restricted funds	10,009
<b>Total Motor Sport Safety Grants</b>	<b>12,009</b>
<b>Memberships and affiliations</b>	
<b>External Recipients</b>	
Clinton Global Initiative (CGI)	20
Global Road Safety Partnership (GRSP)	20
International Road Traffic and Accident Database (IRTAD)	5
<b>Total memberships and affiliations expenditure</b>	<b>45</b>
<b>Summary:</b>	
Grants awarded from unrestricted funds	6,596
Grants awarded from restricted funds	11,895
<b>Total Grants Awarded</b>	<b>18,491</b>

\* FIA Foundation for the Automobile and Society member organisation

+ Other related party

# Notes to the Accounts

## 7 Direct expenditure

Expenditure was as follows:

	Year ended 31 December 2013 €000's	Year ended 31 December 2012 €000's
<b>Safety, environment and mobility</b>		
<b>Designated funds</b>		
Decade of Action Advocacy	275	178
Environmental Policy and Research Programme	240	157
African Union: Road Safety Co-ordination project	44	55
International Seat Belt Vaccine Initiative	-	39
Make Roads Safe	-	456
Mandela Campaign	97	-
Rio +20	-	15
Road Scholarship Programme	138	141
Urban Mobility Programme	-	50
World NCAP	-	8
	<b>794</b>	<b>1,099</b>
<b>Restricted funds</b>		
eSafetyAware!	-	164
Make Roads Safe Hellas	-	35
Road Safety Fund	(9)	6
The Global Fuel Economy Initiative – Outreach and Support Programme	-	9
The Global Fuel Economy Initiative – Research Programme	-	74
	<b>(9)</b>	<b>288</b>
	<b>785</b>	<b>1,387</b>
<b>Safety, environment and mobility</b>		
<b>Motor Sport Safety</b>		
<b>Restricted funds</b>		
Motor Sport Safety Development Fund	1,127	1,676
<b>Representational activities and external communications</b>		
<b>Designated funds</b>		
External Representation	219	203
Evaluation	21	-
FIA Foundation Website	12	20
Publicity	99	60
	<b>351</b>	<b>283</b>
	<b>2,263</b>	<b>3,346</b>
<b>Total direct expenditure</b>		
	<b>2,263</b>	<b>3,346</b>
Expenditure from designated reserves	1,145	1,382
Expenditure from restricted funds	1,118	1,964
<b>Direct Expenditure</b>	<b>2,263</b>	<b>3,346</b>

# Notes to the Accounts

## 8 Support and indirect costs

	Staff costs €000's	Office, premises and IT €000's	Trustees' expenses €000's	Legal and profess- ional €000's	Invest- ment manage- ment €000's	2013 €000's	2012 €000's
Costs of managing investments	63	14	-	6	1,470	<b>1,553</b>	1,603
Safety, environment and mobility	819	239	-	131	-	<b>1,189</b>	1,260
Motor sport safety	27	11	-	33	-	<b>71</b>	91
Memberships and affiliations	78	18	-	9	-	<b>105</b>	111
Representational activities and external communications	309	82	-	41	-	<b>432</b>	458
Governance costs	312	83	123	212	-	<b>730</b>	662
	<b>1,608</b>	<b>447</b>	<b>123</b>	<b>432</b>	<b>1,470</b>	<b>4,080</b>	<b>4,185</b>

Costs that relate directly to an employee are allocated against the activities they undertake.

Support and indirect costs are apportioned on the basis of the number of full time equivalent staff.

Trustees' expenses, legal and professional fees, and investment management fees are charged directly to the activities they relate to.

## 9 Net incoming resources

This is stated after:

	Year ended 31 December 2013 €000's	Year ended 31 December 2012 €000's
Auditor's remuneration:		
Audit services	<b>29</b>	29
Non-audit services - advisory	-	3
Depreciation:		
Owned tangible fixed assets	<b>117</b>	128
Irrecoverable VAT	<b>84</b>	91
Exchange losses on monetary assets	<b>106</b>	146
Rents payable under operating leases	<b>45</b>	39
Rents receivable under operating leases	<b>537</b>	613

# Notes to the Accounts

## 10 Employees

Staff costs during the year were as follows:

	Year ended 31 December 2013 €000's	Year ended 31 December 2012 €000's
Salaries	1,164	1,233
Social security costs	164	170
Pension costs	218	197
	<b>1,546</b>	<b>1,600</b>

The average number of employees during the year analysed by activity on a full time basis was:

	Number 2013	Number 2012
Cost of managing investments	-	-
Safety, environment and mobility	8	8
Motor sport safety	-	-
Memberships and affiliations	-	-
Representational activities and external communications	3	3
Governance costs	3	3
	<b>14</b>	<b>14</b>

The emoluments of employees during the year, whose gross pay and benefits (excluding employer pension contributions) fell within the following bands:

	Number 2013	Number 2012
€ 0 - € 60,000	4	3
€ 60,000 - € 70,000	2	3
€ 70,000 - € 80,000	2	2
€ 90,000 - €100,000	1	1
€110,000 - €120,000	1	2
€120,000 - €130,000	2	-
€130,000 - €140,000	2	1
€140,000 - €150,000	-	1
€180,000 - €190,000	-	1
	<b>14</b>	<b>14</b>

During the year the following amounts were paid to higher paid employees (employees earning over €60,000) as shown above:

	2013 €000's	2012 €000's
Pension contributions to money purchase pension schemes	183	174

During the year 8 (2012: 9) higher paid employees participated in money purchase pension schemes.

# Notes to the Accounts

## 11 Payments to Trustees

Expense reimbursements payable to 11 Trustees (2012: 11 Trustees) for the period amounted to €123,000 (2012: €63,000) and can be analysed as follows:

	<b>Year ended 31 December 2013 €000's</b>	Year ended 31 December 2012 €000's
Travel costs	94	48
Accommodation and Subsistence	20	12
Room Hire for meetings	9	3
<b>Total</b>	<b>123</b>	<b>63</b>

Trustees' expenses in 2012 were significantly lower than previous years due to a number of Trustees not being able to attend all meetings. Expenses in 2013 were in line with periods prior to 2012. The costs in 2011 were €189,000

No other Trustee or person with a family or business connection with a Trustee received any remuneration directly or indirectly from the charity in the year or the prior year.

## 12 Tangible fixed assets

	<b>Freehold land, buildings and improvements €000's</b>	<b>Fixtures, fittings, and equipment €000's</b>	<b>Computer equipment €000's</b>	<b>Total €000's</b>
<b>Cost</b>				
At 1 January 2013	4,948	213	85	5,246
Additions	-	7	14	21
Disposals	-	-	(44)	(44)
At 31 December 2013	4,948	220	55	5,223
<b>Depreciation</b>				
At 1 January 2013	973	205	57	1,235
Charge for the year	99	4	14	117
Eliminated on disposal	-	-	(42)	(42)
At 31 December 2013	1,072	209	29	1,310
<b>Net book amount as at 31 December 2013</b>	<b>3,876</b>	<b>11</b>	<b>26</b>	<b>3,913</b>
Net book amount as at 31 December 2012	3,975	8	28	4,011

# Notes to the Accounts

## 13 Fixed assets investments

	Investment properties €000's	Listed investments €000's	Cash held as part of the investment portfolio €000's	Total €000's
At 1 January 2013	9,093	279,880	34,901	<b>323,874</b>
Net transfers to cash	-	-	(21,331)	<b>(21,331)</b>
Shares purchased	-	158,238	(158,238)	-
Dividends received	-	-	7,036	<b>7,036</b>
Interest received	-	-	1	<b>1</b>
Movement in accrued income	-	-	231	<b>231</b>
Other income	-	-	213	<b>213</b>
Interest and charges paid	-	-	(1,246)	<b>(1,246)</b>
Realised gains	58	7,631	30	<b>7,719</b>
Unrealised investment gains	14	30,400	-	<b>30,414</b>
Unrealised exchange gains on monetary assets	-	-	2,852	<b>2,852</b>
Proceeds from disposals	(1,471)	(154,238)	154,238	<b>(1,471)</b>
At 31 December 2013	<b>7,694</b>	<b>321,911</b>	<b>18,687</b>	<b>348,292</b>

The investment property is held entirely within the United Kingdom. Investment properties are valued at open market value. On 31 December 2013 a desk top valuation was undertaken by Montagu Evans, Chartered Surveyors. The Sterling valuation at this date was £6,400,000. The basis of the valuation is existing use subject to the existing and proposed leases. The surplus, arising from revaluation and fluctuations in the exchange rate, has been transferred to unrealised gains in the Statement of Financial Activities.

Listed investments are stated at their mid-market values as at the balance sheet date.

The value of the fixed asset investments held within and outside the United Kingdom, analysed by type of investment is as follows:

	2013 €000's	Percent- age	2012 €000's	Percent- age
UK listed equity investments	<b>34,583</b>	9.9%	31,270	9.7%
UK fixed and variable interest stocks	<b>1,696</b>	0.5%	2,389	0.8%
UK alternative investments	<b>6,782</b>	1.9%	4,731	1.5%
UK property investment funds	<b>2,510</b>	0.7%	1,319	0.4%
Overseas listed equity investments	<b>223,290</b>	64.1%	175,964	54.3%
Overseas fixed and variable interest stocks	<b>45,592</b>	13.1%	56,811	17.5%
Overseas alternative investments	<b>792</b>	0.3%	625	0.2%
Overseas property investment funds	<b>6,666</b>	1.9%	6,771	2.1%
UK Investment properties	<b>7,694</b>	2.2%	9,093	2.8%
Cash held as part of the investment portfolio	<b>18,687</b>	5.4%	34,901	10.7%
	<b>348,292</b>	100%	323,874	100%

At the year end, an amount equivalent to €nil (2012: €58,000) of the cash held by fund managers as part of the investment portfolio was denominated in sterling, and the balance was denominated in other currencies.

## Notes to the Accounts

Derivatives are recognised in the balance sheet at fair value. The Foundation uses options and forward currency contracts as described below:

Options were used by one managers to protect the portfolio from market risks. Use of options is at the discretion of the Board of Trustees and must be for defensive reasons with the maximum investment not exceeding 5% of the total value of the portfolio. The cost of put options at 31 December 2013 was €75,000 (2012: €11,000), with a market valuation of €54,000 (2012: €8,000). Options are included within listed investments.

Forward currency contracts are used by two investment managers to reduce currency exposure in the portfolio. The basis of fair value of these forward exchange contracts is estimated by using the gain or loss that would arise from closing the contract at the balance sheet date. The gain arising on forward currency contracts at 31 December 2013 was €701,000 (2012: gain €516,000). The gains are included within cash held as part of the investment portfolio.

If the listed investments and investment properties had not been revalued, they would have been included on the historical costs basis at the following amounts:

	2013 €000's	2012 €000's
Listed investments	276,426	250,659
Investment properties	10,822	13,490
	<b>287,248</b>	<b>264,149</b>

No individual investments comprise over 5% of the value of the portfolio.

### 14 Debtors

	2013 €000's	2012 €000's
Prepayments	61	72
Accrued income	534	775
Other debtors	4,456	5,176
	<b>5,051</b>	<b>6,023</b>

Included in the above are the following amounts, relating to grants paid in advance, due after more than one year:

	2013 €000's	2012 €000's
Other debtors	3,550	4,175

### 15 Creditors: amounts falling due within one year

	2013 €000's	2012 €000's
Grants committed but not paid over	5,566	3,875
Other creditors	140	37
Accruals	638	544
Social security and other taxes	312	30
	<b>6,656</b>	<b>4,486</b>

# Notes to the Accounts

## 16 Designated funds

Internally managed projects

Project Name	At 1 January 2013 €000's	Donations and designations in the year €000's	Changes in designation in the year €000's	Grants committed in the year €000's	At 31 December 2013 €000's
<b>Safety, environment and mobility</b>					
Decade of Action Advocacy	-	250	28	(275)	3
Department for Trade (DFT) – UK/Brazil Workshop	-	50	-	-	50
Environmental Policy and Research Programme	254	246	105	(240)	365
African Union: Road Safety Co-ordination project	-	50	-	(44)	6
Mandela Campaign	-	100	-	(97)	3
Make Roads Safe	28	-	(28)	-	-
Road Safety Scholarship Programme	-	150	-	(138)	12
Urban Mobility Programme	105	-	(105)	-	-
	387	846	-	(794)	439
<b>Representational activities and external communications</b>					
External representation	19	200	-	(219)	-
Evaluation	-	50	-	(21)	29
Website	-	15	-	(12)	3
Publicity	-	100	-	(99)	1
	19	365	-	(351)	33
<b>Total</b>	406	1,211	-	(1,145)	472

The above designated funds were established in the prior period and during the year. Grants are made in accordance with the grant making policy as described within the Trustees' Report. Applications must meet at least one of the general or specific objectives of the charity. The funds are represented by cash and short-term deposits.

## 17 Unrestricted funds

	Designated funds €000's	Revaluation reserve €000's	General funds €000's	Total €000's
At 1 January 2013	406	22,976	299,273	322,655
Incoming resources	-	-	7,735	7,735
Costs of managing investments	-	-	(1,541)	(1,541)
Safety, environment and mobility expenditure	-	-	(6,514)	(6,514)
Motor sport safety expenditure	-	-	(2,023)	(2,023)
Memberships and affiliations expenditure	-	-	(150)	(150)
Representational activities and external communications expenditure	-	-	(783)	(783)
Governance Costs	-	-	(730)	(730)
Designation of funds	1,211	-	(1,211)	-
Designated funds committed	(1,145)	-	1,145	-
Transfer to restricted funds	-	-	(1,168)	(1,168)
Unrealised gains on investments	-	30,657	2,878	33,535
Gains eliminated on disposal	-	(11,518)	19,313	7,795
At 31 December 2013	472	42,115	316,224	358,811

# Notes to the Accounts

## 18 Restricted Funds

	At 1 January 2013 €000's	Incoming resources €000's	Resources expended €000's	Transfers from un- restricted funds €000's	Net invest- ment gains €000's	At 31 December 2013 €000's
<b>Safety, environment and mobility</b>						
Make Roads Safe						
Hellas	6	4	(7)	-	-	3
Road Safety Fund	212	921	(1,890)	1,168	-	411
<b>Motor Sport Safety</b>						
Motor Sport Safety						
Development Fund	19,925	260	(10,367)	-	(376)	9,442
	20,143	1,185	(12,264)	1,168	(376)	9,856

Purpose and restriction in use:

### Make Roads Safe – Greece

To fund a Make Roads Safe Hellas Campaign in Greece.

### Road Safety Fund

To invest in the preventative measures that are proven to reduce the risk or severity of road injury.

The fund was created as a new global fund for road safety to support the implementation of the United Nations' Decade of Action for Road Safety 2011-2020, the Foundation directs funds from a range of donors – companies, governments, philanthropies and the public – to support road injury prevention programmes in countries and communities working to defeat this growing epidemic of road death and injury.

As part of the Foundation's support to the Road Safety Fund €1,168,000 (2012: €1,051,000) was transferred from unrestricted reserves to restricted reserves. The funds were used to pay the Foundation funded grants awarded by the Road Safety Fund as disclosed in note 6.

### FIA Motor Sport Safety Development Fund

The Fund activities are split into 3 main areas: Officials Safety Training Programme; Young Driver Safety Programme; and the Sustainability Programme.

The fund will be fully distributed by 2015.

## 19 Analysis of net assets between funds

	Unrestricted funds €000's	Restricted funds €000's	Total 2013 €000's
Fund balances are represented by:			
Tangible fixed assets	3,913	-	3,913
Investments	338,074	10,218	348,292
Current assets	18,593	4,525	23,118
Current liabilities	(1,769)	(4,887)	(6,656)
Total net assets	358,811	9,856	368,667

# Notes to the Accounts

## 20 Controlling related parties

The Trustees consider that there is no controlling related party.

## 21 Related party transactions

Grants have been made for the benefit of projects run by the FIA Foundation for the Automobile and Society member organisations as disclosed in the Note 6.

Grants have also been made to organisations related to the Trustees and the Director General, and former Director General as follows:

Recipient	Trustee/key management personnel and relationship to the recipient organisation	Grants Awarded €'000's	Grants awarded – not yet paid over~ €'000's
Automobile Competition Committee for the United States FIA, Inc (ACCUS)	Mr N Crow (President and Chief Executive Officer)	102	80
Automovil Club de Costa Rica (ACCR)	Mr C Macaya (President)	33	7
Eastern Alliance for Safety and Sustainable Transport (EASST)	Mr D Ward (married to Ms E Maclennan, Director of EASST)	150	Nil
Fédération Internationale de l'Automobile (FIA)	Mr J Todt (President) Mr B Gibbons (Deputy President) Mr G Stoker (Deputy President) Mr N Crow (Senate President)	2,742	1,411
FIA Institute for Motor Sport Safety	Mr A Gow (FIA Foundation representative on the Executive Committee)	4,916	Nil
Global NCAP	Mr M Mosley (Trustee and Chairman) Mr D Ward (Trustee and Secretary)	1,091	Nil
Association pour le Développement de la Recherche sur le Cerveau et la Moelle Epinière (ADREC) ^	Mr M Mosley (Founding Member) Mr J Todt (Founding Member and Vice Chairman of the Board of Directors)	325	Nil
International Road Assessment Programme (iRAP) #	Mr S Billingsley (Board Member – appointed 7 January 2014) Mr J Dawson (Board Member) Mr D Ward (Board Member)	1,406	Nil
Make Roads Safe	Mr S Billingsley (Trustee) Mr M Mosley (Trustee and Chairman – appointed 3 July 2013) Mr D Ward (Trustee and Secretary – resigned 3 July 2013)	350	Nil
Motor Sports Association (MSA)	Mr A Gow (Chairman)	Nil	27

~ Current and previous year grants not yet paid.

^ Grants of €325,000 per year for a period of 20 years were awarded to ADREC during the year ended 31 December 2005 (ie 6.5 million in total). All of the 20 year grant has been paid to ADREC.

# Grants of €300,000 per year for a period of 10 years were awarded to iRAP during the year ended 31 December 2006 (ie €3 million in total). All of the 10 year grant has been paid to iRAP. An additional grant of €1 million was awarded to iRAP from unrestricted and restricted funds during the current year.

## Notes to the Accounts

Other transactions with organisations related to the Trustees and key management personnel are as follows:

Transaction details	Amount €'000's	Amount Out- standing at year end €'000's
<b>Fédération Internationale de l'Automobile (FIA) – Mr J Todt (President), Mr B Gibbons (Deputy President), Mr G Stoker (Deputy President), Mr N Crow (Senate President)</b>		
Rental income received for office and warehouse space under rent agreements (all agreements are at arm's length). The FIA vacated the building on 30 September 2013.	106	Nil
Payment due to the FIA to cover the costs of staging the Foundation's Annual General Meeting in Paris.	52	52
<b>FIA Foundation – Road Safety Scholarship Programme – Mr D Ward (married to Ms E MacLennan, manager of the Programme)</b>		
Designated funds allocated to the project (see note 16)	150	12
Consultancy fees paid to Ms E MacLennan for project management.	48	Nil
<b>FIA Institute for Motor Sport Safety – Mr A Gow (FIA Foundation representative on the Executive Committee)</b>		
Rental income received for office space under rent agreements (all agreements are at arm's length). The FIA Institute vacated the building on 28 February 2014.	21	Nil
Monies due from the FIA Institute in respect of goods purchased on their behalf.	2	2
Management fees charged in connection the Motor Sport Safety Development Fund.	898	Nil
<b>Global NCAP - Mr M Mosley (Trustee and Chairman) and Mr D Ward (Trustee and Secretary)</b>		
Monies due from the Global NCAP in respect of goods purchased on their behalf.	2	2
<b>Trustees</b>		
Expense reimbursements.	123	14

## 22 Leasing commitments

Operating lease payments amounting to €39,000 (2012: €40,000) are due within one year. The leases to which these amounts relate expire as follows:

	2013 Office equipment €'000's	2012 Office equipment €'000's
In one year or less	1	1
Between one and five years	38	39
	<b>39</b>	<b>40</b>

## 23 Capital commitments

The charity did not have any capital commitments at 31 December 2013 or 31 December 2012.

## 24 Contingent assets/liabilities

There were no contingent assets or liabilities at 31 December 2013 or 31 December 2012.